

## **Ricardo Alonso and Odilon Câmara** **Persuading voters**

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# Persuading Voters

By RICARDO ALONSO AND ODILON CÂMARA\*

*In a symmetric information voting model, an individual (politician) can influence voters' choices by strategically designing a policy experiment (public signal). We characterize the politician's optimal experiment. With a non-unanimous voting rule, she exploits voters' heterogeneity by designing an experiment with realizations targeting different winning coalitions. Consequently, under a simple-majority rule, a majority of voters might be strictly worse off due to the politician's influence. We characterize voters' preferences over electoral rules and provide conditions for a majority of voters to prefer a supermajority (or unanimity) voting rule, in order to induce the politician to supply a more informative experiment.*

*JEL: D72, D83.*

*Keywords: Strategic experimentation, persuasion, voting.*

Uncertainty gives rise to persuasion.

— Anthony Downs (1957)

Information is the cornerstone of democracy, as it allows voters to make better choices. In many important cases, however, uninformed voters are not free to launch their own investigations and must rely on the inquiries of others. For example, in most trials, a juror may not choose which tests are performed during the investigation or which questions are asked of a witness — jurors must rely on the prosecutor's investigation and questions. In politics, the Legislative branch often must rely on the information in investigative reports produced by the Executive. In firms, shareholders and the Board of Directors typically depend on reports commissioned by the CEO. If the individual choosing the questions and the voters have different preferences, then that individual might strategically design her investigation to persuade voters to choose her preferred alternative. Our main goal in this paper is to study how different voting rules affect this strategic provision of information and the equilibrium payoff of voters.

The main features of our model are: (i) a group of uninformed voters must

\* Alonso: London School of Economics and CEPR, Houghton Street, London WC2A 2AE, United Kingdom, (e-mail: R.Alonso@lse.ac.uk); Câmara: University of Southern California, 3670 Trousdale Parkway Ste. 308, BRI-308 MC-0804, Los Angeles, CA 90089-0804 (e-mail: ocamara@marshall.usc.edu). We thank the following audiences for their comments: Caltech, FGV-EESP, Michigan State University, University of Chicago (Harris), University of Hamburg, University of Iowa, University of Southern California, University of Toulouse, University of Warwick, 2015 AEA Meeting, 2014 SWET Conference, 2014 MPSA Conference, Political Economy Workshop at the University of Bristol, and the Princeton Conference on Political Economy, in particular Dan Bernhardt and the discussants Tiberiu Dragu, Navin Kartik, Stephan Lauer mann and Daniel Seidmann. We are also grateful for the suggestions of the editor and four anonymous referees.

choose whether to keep the status quo (default) policy or to implement a proposed new policy; and (ii) an individual can influence this collective decision by strategically designing an experiment that reveals information about a payoff-relevant state — as in Kamenica and Gentzkow (2011), KG henceforth. To simplify presentation, we interpret our model as one in which a *politician* tries to persuade a group of *voters*. The politician is the head of the executive branch (or the head of a government agency), and the voters are members of the legislative branch (or general voters in the case of a ballot proposal). Voters must approve or reject a proposed policy, and the politician’s objective is to maximize the probability of approval.<sup>1</sup> The politician can sway voters’ decision by strategically designing a *policy experiment* (a pilot test). After observing the results of the experiment, voters apply Bayes’ rule and reach a common posterior belief. They then choose an action (vote), and the proposal is implemented if and only if it receives the approval of at least  $k$  voters, where  $k$  is the established voting rule.

We first characterize the politician’s optimal experiment. We then ask: Given a  $k$ -voting rule, do voters benefit from the politician’s experiment? We show that under a simple-majority rule, the politician’s influence always makes a majority of voters weakly worse off. A majority of voters is *strictly* worse off whenever the politician’s experiment targets different winning coalitions — that is, whenever the politician exploits voters’ preference disagreement to increase the probability of approving the proposal. The next example illustrates this point.

**Example 1:** Suppose that there are three voters,  $A$ ,  $B$  and  $C$ , three equally likely states,  $a$ ,  $b$  and  $c$ , and a simple-majority voting rule. The status quo yields a payoff of zero to each voter, while the proposal’s payoff for each voter, conditional on each state, is described in Table 1.

TABLE 1—PAYOFFS FROM APPROVING THE PROPOSAL

		states		
		a	b	c
voters	A	+1.1	-1	-1
	B	-1	+1.1	-1
	C	-1	-1	+1.1

For each state, the proposal is better than the status quo for one “winner” and worse for two “losers.” Without a policy experiment, all voters reject the proposal, as it yields a negative expected payoff. With a fully informative experiment, a majority of voters (the two losers) reject the proposal. However, the politician can design the following experiment with three possible realizations. One realization reveals that the state is not  $c$ , thus revealing voter  $C$  to be a loser. This

<sup>1</sup>We first consider a politician with a state-independent payoff who has no private information. In online Appendix B, we consider a politician with a state-dependent payoff who may also privately learn the state.

information targets coalition  $\{A, B\}$  to approve the proposal since, now, the proposal's expected payoff is positive for both  $A$  and  $B$ . Another realization reveals that the state is not  $b$ ; hence, coalition  $\{A, C\}$  approves the proposal. The last realization shows that the state is not  $a$ ; hence, coalition  $\{B, C\}$  approves the proposal. Since the politician's optimal experiment guarantees that the proposal will be implemented, all voters are strictly worse off because of the politician's influence.  $\square$

It is important to note that this negative influence can happen even when voters' preferences are very aligned. We say that (i) *voters rank states in the same order* if they agree on how to rank states according to the net payoff from approving the proposal;<sup>2</sup> and (ii) *voters agree under full information* if they would always agree on the approval/rejection decision if they knew the true state. Even when both conditions hold, we show that under a simple-majority rule, a majority of voters may still be strictly worse off because of the politician's influence (see Example 2 in Section II.B).

Anticipating the politician's influence, which  $k$ -voting rule do voters prefer? Voting rules affect outcomes not only by the consensus required to approve the proposal, but also by the equilibrium amount of information that the politician's experiment provides about the proposal's relative merits. In particular, while requiring a higher consensus (higher  $k$ ) may lead to excessive rejection of the proposal, it may also induce the politician to provide a more informative experiment. Voters then face a trade-off between control and information. We first show that if voters rank states in the same order, then each voter has single-peaked preferences over  $k$ -voting rules. This implies that a majority of voters prefer *any* supermajority voting rule over a simple-majority rule.<sup>3</sup> Our last result shows that, if voters rank states in the same order and agree under full information, then *every* voter prefers unanimity over any other  $k$ -voting rule. That is, even heterogeneous voters may agree on the optimal electoral rule.

Our paper is related to the recent literature on strategic experimentation<sup>4</sup> — KG in particular. KG develop the fundamental methodology to solve a broad class of strategic experimentation problems when players have common priors. Alonso and Câmara (forthcoming) study strategic experimentation when players have different prior beliefs. As in our paper, Alonso and Câmara (2016), Michaeli (2014), Taneva (2014) and Wang (2013) focus on strategic experimentation when there are multiple receivers. Moreover, in our paper, the incumbent politician strategically generates information about the payoff consequences of a new policy through a small scale policy experiment. In other papers — e.g., Callander (2011) — the incumbent strategically generates information by fully implementing policies.

<sup>2</sup>For example, voters rank states in the same order if the unknown state represents the “quality” of the proposal, and each voter's net payoff from approving the proposal increases in its quality.

<sup>3</sup>Here, we assume that a majority would reject the proposal in the absence of the policy experiment.

<sup>4</sup>E.g., Brocas and Carrillo (2007), Gill and Sgroi (2008), Duggan and Martinelli (2011), and Rayo and Segal (2010).

Our paper also relates to the broad literature on how institutional rules endogenously affect the information available to voters. Following the work of Austen-Smith and Banks (1996) and Feddersen and Pesendorfer (1996), a large literature has studied how voting rules affect information aggregation via the strategic behavior of privately-informed voters. Recent papers focus on how voting rules affect information provision by privately-informed experts. Jackson and Tan (2013) consider experts who can reveal verifiable information, while Schnakenberg (2015a,b) considers cheap talk. In these papers, experts are endowed with private information about the state, while in our paper, the uninformed politician chooses the information content of a policy experiment (public signal).

## I. The Model

**Voters:** A finite group of  $n \geq 1$  voters must choose one alternative from a binary policy set  $X = \{x_0, x_1\}$ , where  $x_0$  is the status quo (or default) policy, and  $x_1$  is the proposal. Each voter  $i \in I = \{1, \dots, n\}$  has preferences over policies that are characterized by a von Neumann-Morgenstern utility function  $u_i(x, \theta)$ ,  $u_i : X \times \Theta \rightarrow \mathbb{R}$ , with  $\Theta$  a finite state space. To simplify presentation, let  $\Theta = \{\theta_1, \dots, \theta_T\}$ , with  $\theta_1 < \dots < \theta_T$  and  $T \geq 2$ . All players share a common prior belief  $p = (p_\theta)_{\theta \in \Theta}$ , which has full support on  $\Theta$ .

Preference parameter  $\delta_\theta^i \equiv u_i(x_1, \theta) - u_i(x_0, \theta)$  captures the net payoff from approving the proposal. We use vector  $\delta^i \equiv (\delta_\theta^i)_{\theta \in \Theta}$  to represent the voter's "type" (his preference profile). To ease exposition, throughout the paper, we assume that  $\theta \neq \theta' \Rightarrow \delta_\theta^i \neq \delta_{\theta'}^i$ .

**Politician:** An incumbent politician (she), who is not a member of the group of voters, has preferences over policies characterized by a von Neumann-Morgenstern utility function. We first consider the case of pure persuasion in which the politician's preferences are state-independent, and she has no private information. Without loss of generality, suppose that the politician receives a payoff of one if the proposal is approved and zero otherwise. Therefore, her expected payoff is simply the probability of the proposal being approved.

**Policy Experiment:** The politician can influence voters' decision by designing a policy experiment that is correlated with the state. Before the group selects a policy, the politician chooses an experiment  $\pi$ , consisting of a finite realization space  $S$  and a family of likelihood functions over  $S$ ,  $\{\pi(\cdot|\theta)\}_{\theta \in \Theta}$ , with  $\pi(\cdot|\theta) \in \Delta(S)$ . Experiment  $\pi$  is "commonly understood":  $\pi$  is observed by all players who agree on the likelihood functions  $\pi(\cdot|\theta)$ ,  $\theta \in \Theta$ . Players process information according to Bayes' rule. Let  $q(s|\pi, p)$  be the updated posterior belief of voters after experiment  $\pi$  generates a realization  $s$ . To simplify notation, we use  $q(s)$  or  $q$  as shorthand for  $q(s|\pi, p)$ .

**k-voting rule:** After observing the experiment's result, each voter chooses one policy  $x \in X$  — we abstract from abstention. Proposal  $x_1$  is selected if and only if it receives at least  $k$  votes, where  $k \in \{1, \dots, n\}$  is the established electoral rule.

**Equilibrium selection:** We apply the following equilibrium selection criterion: if policy  $x$  yields voter  $i$  a strictly higher expected payoff than  $x'$  does, then he votes for  $x$ . This criterion eliminates weakly dominated strategies and rules out uninteresting equilibria — for example, when  $k > 1$ , all voters vote for the status quo independently of expected payoffs. Moreover, note that the following arises as part of the equilibrium: if two policies yield voter  $i$  the same expected payoff, then he votes for proposal  $x_1$ .<sup>5</sup>

**Electoral Outcome:** Consider a voter with type  $\delta$  and belief  $q$ . His expected net payoff from implementing the proposal is  $\langle q, \delta \rangle \equiv \sum_{\theta \in \Theta} q_\theta \delta_\theta$ . Therefore, he votes for the proposal if and only if  $\langle q, \delta \rangle \geq 0$ . We write optimal voting strategies  $a : \Delta(\Theta) \times \mathbb{R}^T \rightarrow \{0, 1\}$  as follows:  $a(q, \delta) = 1$  if  $\langle q, \delta \rangle \geq 0$ , and  $a(q, \delta) = 0$  if  $\langle q, \delta \rangle < 0$ . Given an electorate  $\{\delta^1, \dots, \delta^n\}$ , a belief  $q$  and a  $k$ -voting rule, it is useful to define the *win set*  $W_k = \{q \in \Delta(\Theta) \mid \sum_{i=1}^n a(q, \delta^i) \geq k\}$ . That is, voters implement proposal  $x_1$  if and only if  $q \in W_k$ .

**Politician's Problem:** For any experiment  $\pi$  and realization  $s \in S$  that yields posterior  $q$ , the politician's payoff  $v$  is:  $v(q) = 1$  if  $q \in W_k$ , and  $v(q) = 0$  if  $q \notin W_k$ . The politician selects an experiment  $\pi$  that maximizes  $E_\pi[v(q)]$ . Upper-semicontinuity of  $v$  ensures that an optimal experiment  $\pi^*$  exists (see KG for details).

**Definitions:** We say that voters  $\delta^i$  and  $\delta^j$  *agree under full information* if for every state  $\theta \in \Theta$ , we have  $\delta_\theta^i \geq 0 \iff \delta_\theta^j \geq 0$ . We say that voters  $\delta^i$  and  $\delta^j$  *rank states in the same order* if for every pair of states  $\theta, \theta' \in \Theta$ , we have  $\delta_\theta^i > \delta_{\theta'}^i \iff \delta_\theta^j > \delta_{\theta'}^j$ . For instance, if  $\delta_\theta^i$  strictly increases in  $\theta$  for all voters, then voters agree that a higher  $\theta$  means a “better” proposal.

For a given voter  $\delta$ , define the *set of approval states*  $D(\delta) = \{\theta \in \Theta \mid \delta_\theta \geq 0\}$  and the *set of approval beliefs*  $A(\delta) = \{q \in \Delta(\Theta) \mid \langle q, \delta \rangle \geq 0\}$ . Under full information, voter  $\delta$  approves  $x_1$  if and only if  $\theta \in D(\delta)$ , while under uncertainty, he approves  $x_1$  if and only if  $q \in A(\delta)$ . Define the *set of strong rejection beliefs*  $R(\delta) = \{q \in \Delta(\Theta) \mid \theta \in D(\delta) \Rightarrow q_\theta = 0\}$  — that is, the set of beliefs that assign probability zero to every approval state.

Given the electorate, define  $\mathcal{B}$  as the collection of all coalitions of at least  $n - k + 1$  voters, with typical element  $b \in \mathcal{B}$ . Define the *set of strong rejection beliefs*  $R_k = \cup_{b \in \mathcal{B}} (\cap_{\delta \in b} R(\delta))$ . That is,  $R_k$  is the set of beliefs such that there exists a “blocking” coalition  $b$ , with voters  $\delta \in b$  assigning probability zero to every approval state.

<sup>5</sup>If all voters break ties in favor of the status quo, then the politician's payoff fails to be an upper semicontinuous function of posterior beliefs, and an optimal experiment does not exist. Also note that, in our model, voters have no private information about the state, so there is no information aggregation problem. Hence, the strategic voting considerations related to the probability of being pivotal are not relevant in our setup.

## II. Strategic Experimentation

### A. Dictator

How does the politician optimally design a policy experiment when the approval decision is delegated to a single voter (a “dictator”)  $\delta$ ? If  $p \in A(\delta)$ , then the politician does not run a policy experiment (or runs a completely uninformative experiment), as the voter approves the proposal in the absence of additional information. Hence, for the remaining of Section II.A, we consider a dictator  $\delta$  with  $p \notin A(\delta)$  and  $A(\delta) \neq \emptyset$ . The politician can always construct an optimal experiment  $\pi^*$  with only two realizations: one leads to approval, the other to rejection. We now provide a geometric construction of  $\pi^*$ . Approval realization  $s^+$  must induce posterior  $q^+ \in A(\delta)$ . After observing rejection realization  $s^-$ , voter  $\delta$  must assign zero probability to every approval state  $\theta \in D(\delta)$ ; otherwise, the politician would benefit from further disclosing information (see, also, Proposition 4 in KG). Thus,  $s^-$  must induce posterior belief  $q^- \in R(\delta)$ . Holding  $q^-$  constant, realization  $s^+$  becomes more likely as the posterior  $q^+$  moves closer to the prior  $p$ . Conversely, holding  $q^+$  constant,  $s^-$  becomes less likely as  $q^-$  moves further away from  $p$ . Consequently, the politician would like to resort to both an approval belief  $q^+ \in A(\delta)$  that is closest to the prior, and a strong rejection belief  $q^- \in R(\delta)$  that is farthest from the prior — Figure 1(a) illustrates this point. The martingale property of Bayesian updating requires, however, that  $q^+$ ,  $q^-$  and  $p$  must all be collinear. The following result shows that an optimal experiment balances these two goals. It corresponds to a line through  $p$  that maximizes the ratio of the distances from  $p$  to  $R(\delta)$  and  $A(\delta)$  — see, also, Figure 1(b).

**PROPOSITION 1:** *Let  $d(p, q)$  be the (Euclidean) distance between the prior belief  $p$  and the posterior belief  $q$ . Every optimal experiment with a binary realization space induces posterior beliefs  $q^{*+}$  and  $q^{*-}$  that maximize the ratio of the distances:*

$$(1) \quad \frac{d(p, q^{*-})}{d(p, q^{*+})} = \max \frac{d(p, q^-)}{d(p, q^+)},$$

*subject to  $q^- \in R(\delta)$  and  $q^+ \in A(\delta)$ , with  $\{q^-, p, q^+\}$  collinear.*<sup>6</sup>

The proof of Proposition 1 in Appendix A further shows that the equilibrium probability of approval is  $\Pr[\text{Approval}] = \frac{d(p, q^{*-})}{d(p, q^{*-}) + d(p, q^{*+})}$ . The next proposition shows that the solution to (1) can be understood as the optimal choice of a cutoff state.

**PROPOSITION 2:** *There exists a cutoff state  $\theta^* \in \Theta$  such that, for every optimal experiment:*

<sup>6</sup>The result extends to every non-binary optimal experiment by letting  $q^+$  and  $q^-$  be the weighted averages of all posterior beliefs induced by the experiment leading to approval and rejection, respectively.

- (a) the proposal is approved for sure under every state  $\theta$  such that  $\delta_\theta > \delta_{\theta^*}$ ;
- (b) the proposal is rejected for sure under every state  $\theta$  such that  $\delta_\theta < \delta_{\theta^*}$ ; and
- (c) whenever the voter approves the proposal, he is indifferent between approval and rejection.

To understand the result, first consider the voter's ideal experiment. Voter  $\delta$  would like to know whether an approval state occurred; thus, his preferred experiment induces approval for each  $\theta$  such that  $\delta_\theta \geq 0$  and rejection for each  $\theta$  such that  $\delta_\theta < 0$ . The approval probability is, then,  $\sum_{\{\theta: \delta_\theta \geq 0\}} p_\theta$ , and the voter's net value from approval is  $\sum_{\{\theta: \delta_\theta \geq 0\}} p_\theta \delta_\theta$ . If  $\delta_\theta > 0$  for at least one  $\theta$ , then the politician can increase the probability of approval by distorting this experiment — that is, by “bundling” rejection states together with approval states. Since  $p \notin A(\delta)$ , the politician cannot bundle all rejection states with the approval states; otherwise, the voter would reject the proposal. Therefore, she faces a tradeoff: given the prior belief, which states does she prefer to bundle? The proof of the proposition shows that, independently of the prior beliefs, the politician always bundles the rejection states with the smallest incremental loss (i.e., small  $|\delta_\theta|$ ) first, as indicated by Parts (a) and (b). The politician can do so until the voter's net value from approval is identically zero, as indicated by Part (c). This also implies that the voter gains nothing from making decisions with  $\pi^*$ , as he is indifferent between approval and rejection after observing an approval realization.

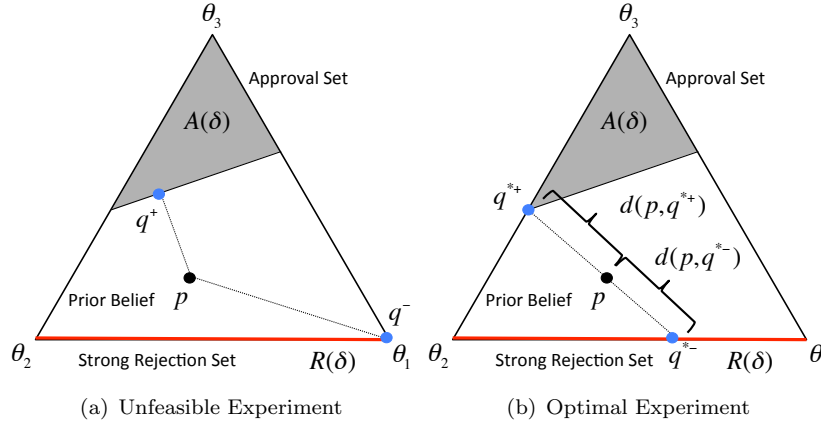


FIGURE 1. SIMPLEX REPRESENTING THE BELIEFS OF DICTATOR  $\delta$ , WITH  $\delta_{\theta_3} > 0 > \delta_{\theta_2} > \delta_{\theta_1}$

### B. $k$ -voting rule

A basic insight from persuading a dictator is the existence of a binary optimal experiment. This is possible because the set of approval beliefs  $A(\delta)$  of any voter is convex. However, with a  $k$ -voting rule, the win set  $W_k$  is, in general, not convex. Nevertheless, persuading voters with win set  $W_k$  is, for the politician,



payoff-equivalent to persuading voters with a win set equal to the convex hull of  $W_k$ . To see this, note that any belief in  $co(W_k)$  can be expressed as a convex combination of posterior beliefs that ensure approval. Therefore, if  $q \in co(W_k)$ , then there is an experiment that ensures approval with certainty.

Consider an electorate  $\{\delta^1, \dots, \delta^n\}$  and a  $k$ -voting rule, with  $p \notin co(W_k)$  and  $W_k \neq \emptyset$ . We now construct an optimal experiment that is the composition of two experiments,  $\pi_1^*$  and  $\pi_2^*$ , defined as follows. Let  $\pi_1^*$  be a binary experiment supported on  $S_1 = \{s^-, s^+\}$  that induces posteriors  $q^{*-}$  and  $q^{*+}$ . We say that  $\pi_1^*$  is an *optimal collective experiment* if it maximizes the ratio of the distances

$$(2) \quad \frac{d(p, q^{*-})}{d(p, q^{*+})} = \max \frac{d(p, q^-)}{d(p, q^+)},$$

subject to  $q^- \in R_k$  and  $q^+ \in co(W_k)$ , with  $\{q^-, p, q^+\}$  collinear. As we move beliefs from prior  $p$  to posterior  $q^{*+}$ , we get closer to the win set; hence,  $\pi_1^*$  captures collective persuasion. The politician then runs experiment  $\pi_2^*$  only after observing  $s^+$ . We say that experiment  $\pi_2^*$  with realization space  $S_2$  is an *optimal targeted experiment* if, for every  $s_2 \in S_2$ , we have  $q(s^+, s_2) \in W_k$ . That is, after observing  $s^+$  and any realization  $s_2$  of  $\pi_2^*$ , at least  $k$  voters would approve the proposal. Note that  $\pi_2^*$  captures targeted persuasion as different realizations of  $\pi_2^*$  convince different coalitions of voters. That is, experiment  $\pi_2^*$  exploits voter disagreement to increase the chance of the proposal being approved.

**PROPOSITION 3:** *Consider an electorate  $\{\delta^1, \dots, \delta^n\}$  and a  $k$ -voting rule, with  $p \notin co(W_k)$  and  $W_k \neq \emptyset$ . Experiment  $\pi$  is optimal if it is the composition of an optimal collective experiment  $\pi_1^*$  and an optimal targeted experiment  $\pi_2^*$ .*

The proof of Proposition 3 follows immediately by replacing  $A(\delta)$  with  $co(W_k)$ , and  $R(\delta)$  with  $R_k$  in Proposition 1 and then applying the same reasoning as in the proof of Proposition 1. In particular, the collective experiment  $\pi_1^*$  maximizes the probability of observing realization  $s^+$ , given the constraint that  $q^{*+}$  must belong to the convex hull of the win set.

Note that the proposal is approved with certainty following realization  $s^+$  of  $\pi_1^*$ , and it is rejected with certainty following realization  $s^-$ . Hence, knowledge of the binary experiment  $\pi_1^*$  suffices to compute the expected payoff of all players. If voters rank states in the same order, then we can construct a *weak representative voter*  $\delta^*(k)$  such that, for all players, persuading dictator  $\delta^*(k)$  is payoff-equivalent to persuading the electorate under the  $k$ -voting rule. Furthermore, we can choose  $\delta^*(k)$  such that it ranks states in the same order as voters in the electorate (see Proposition B.2 in online Appendix B). Example 2 illustrates these insights.

**Example 2:** Consider states  $\Theta = \{\theta_1, \theta_2, \theta_3\}$ ; voters  $\{\delta^A, \delta^B, \delta^C\}$ ; and simple majority  $k = 2$ . Let  $\delta_{\theta_3}^i > 0 > \delta_{\theta_2}^i > \delta_{\theta_1}^i$  for  $i \in \{A, B, C\}$ , so that all voters (i) rank states in the same order and (ii) agree under full information. The prior belief and the win set are depicted in Figure 2(a). Figure 2(b) depicts the

posterior beliefs  $\{q^-, q_A^+, q_B^+\}$  induced by an optimal experiment  $\pi^*$  supported on  $S = \{s^-, s_A^+, s_B^+\}$ . Realization  $s_A^+$  induces posterior  $q_A^+$  and coalition  $\{A, C\}$  approves the proposal; realization  $s_B^+$  induces posterior  $q_B^+$  and coalition  $\{B, C\}$  approves the proposal; realization  $s^-$  induces posterior  $q^-$  and rejection.

To understand this optimal experiment, we first analyze the weak representative voter  $\delta^*$ . Voter  $\delta^*$  is represented in Figure 2(c) by the red dotted line, which delineates the convex hull of the win set  $W_2$ . The optimal experiment with delegation to  $\delta^*$  coincides with  $\pi_1^*$  in Proposition 3 and induces posteriors  $q_*^+$  and  $q^-$ . The line connecting  $q^-$  and  $q_*^+$  in Figure 2(c) is a direction of *common interest*: all voters agree that moving beliefs from  $q^-$  in the direction of  $q_*^+$  represents “good news” about the proposal. Thus,  $\pi_1^*$  captures *collective persuasion*. Although  $q_*^+$  is good news about the proposal, it is not enough to convince voters  $\delta^A$  and  $\delta^B$ . Therefore, the politician relies on *targeted persuasion*. Starting from  $q_*^+$ , experiment  $\pi_2^*$  moves the belief to either  $q_A^+$  or  $q_B^+$ . The straight line connecting  $q_A^+$  and  $q_B^+$  in Figure 2(b) is a direction of *opposing interest*: moving beliefs from  $q_A^+$  in the direction of  $q_B^+$  represents “good news” about the proposal to voter  $\delta^B$ , but “bad news” to voter  $\delta^A$ . It is important to note that the weak representative voter corresponds precisely to this direction of opposing interest — as Figures 2(b) and (c) illustrate. From belief  $q_*^+$ , the politician ensures approval by exploiting the voters’ opposing interests. The fact that, at posterior  $q_*^+$ , the politician ensures approval, but voters  $\delta^A$  and  $\delta^B$  strictly prefer to reject, implies that the politician’s influence *strictly reduces* the expected payoff of a majority of voters — voters  $\delta^A$  and  $\delta^B$ .  $\square$

### III. Institutional Design

#### A. Do voters benefit from the politician’s experiment?

The next corollary summarizes some welfare consequences of the politician’s influence by studying two scenarios: 1) voters choose a policy on the basis of their prior beliefs; and 2) voters choose a policy after observing the outcome of the experiment  $\pi^*$ .

**COROLLARY 1:** *Consider an electorate  $\{\delta^1, \dots, \delta^n\}$ . Compare voters’ ex ante expected payoff under the politician’s optimal experiment  $\pi^*$  and under no experimentation.*

- (i) *If  $k = n$ , then all voters are weakly better off under the politician’s influence; and*
- (ii) *if  $k < n$ , then, at most,  $k - 1$  voters are strictly better off under the politician’s influence. Thus, at least  $n - k + 1$  voters are weakly worse off under the politician’s influence. These voters are strictly worse off if there is no optimal experiment with a binary realization space.*

*In particular, with a simple-majority voting rule, a majority of voters are weakly worse off because of the politician’s influence.*

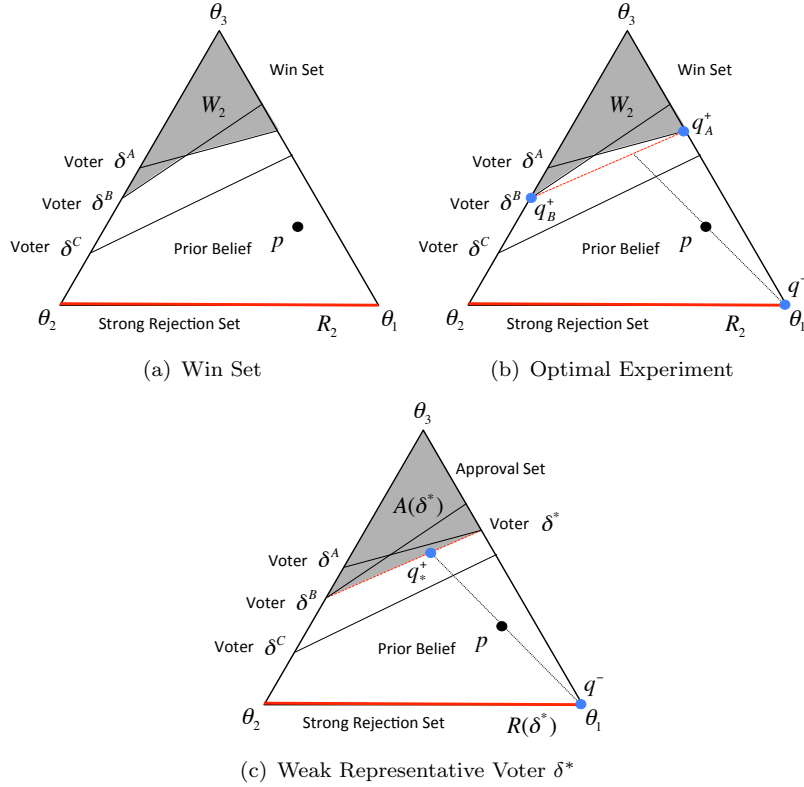


FIGURE 2. OPTIMAL EXPERIMENT FOR EXAMPLE 2

Part (i) follows from the veto power of voters: under unanimity, the politician must simultaneously convince all voters to approve the proposal. However, for any non-unanimous voting rule, the politician can exploit preference disagreement by choosing realizations that target different winning coalitions. Part (ii) highlights that it cannot be the case that  $k$  voters are strictly better off by the politician's influence. Otherwise, the politician could strictly increase the probability of approval by choosing a less informative experiment that leaves the same  $k$  voters weakly better off, with at least one of them indifferent. Moreover, whenever the posterior belief  $q^+ \in co(W_k)$ , obtained from combining all approval realizations of  $\pi^*$ , is such that  $q^+ \notin W_k$ ,  $n - k + 1$  voters are strictly worse off. This is the case if there is no optimal experiment with only two realizations, which implies that the politician must be targeting different winning coalitions.

Other papers also find that, under a majority voting rule, the policy choice might be detrimental to a majority of voters. For example, in Fernandez and Rodrik (1991), the friction arises because of the differences between ex ante and ex post payoffs of different voters. In Bernheim, Rangel and Rayo (2006), the friction arises because of the sequential nature of the legislative process. In both papers, the result relies on a fundamental preference disagreement between voters

— under full information about the state, voters disagree on the optimal decision. In our paper, the result holds even when all voters would agree on the optimal decision, if they had access to full information. The result arises in our model because the politician’s optimal experiment endogenously creates conflict between voters, by generating interim beliefs such that voters disagree on the optimal decision (see Example 2 above).

### B. Voter preferences over $k$ -voting rules

When facing a dictator, the politician provides just enough information to leave the dictator indifferent between the proposal and the status quo when he approves the proposal. As a result, the dictator may prefer to delegate the approval decision to someone with different preferences than his own, but who will elicit more information about the benefits of the proposal.

Voters face a similar trade-off between control and information when evaluating different  $k$ -voting rules: a higher consensus (i.e., higher  $k$ ) may lead to excessive rejection of the proposal, but it may induce the politician to provide a more informative experiment. So how does each voter rank different voting rules? The following result follows from Corollary 1.

**COROLLARY 2:** *Consider an electorate  $\{\delta^1, \dots, \delta^n\}$  with an odd number  $n \geq 3$  of voters. If  $p \notin W_{\frac{n+1}{2}}$ , then a majority of voters weakly prefer unanimity over simple majority.<sup>7</sup>*

The previous result applies to any preference heterogeneity across voters. However, in many important cases, voters’ preferences are partially aligned, in the sense that voters agree on the ranking of the state — for example, when the state captures the overall “quality” of the proposal. We next derive sharper results in these cases.

**PROPOSITION 4:** *Consider an electorate  $\{\delta^1, \dots, \delta^n\}$ . If voters rank states in the same order, then each voter has single peaked preferences over  $k$ : there exists  $k^*(\delta^i)$  such that the voter’s expected utility is non-decreasing in  $k$  for  $k < k^*(\delta^i)$ , and it is non-increasing in  $k$  for  $k > k^*(\delta^i)$ .*

To prove Proposition 4, suppose that voters rank states in the same order.<sup>8</sup> Without loss of generality, suppose that, for each voter, the net payoff  $\delta_\theta^i$  increases with  $\theta$ . This implies that all voters view a higher  $\theta$  as a “higher-quality”

<sup>7</sup>Corollary 1(i) implies that all voters weakly prefer unanimity with the politician’s influence to rejecting the proposal without further information; assumption  $p \notin W_{\frac{n+1}{2}}$  and Corollary 1(ii) imply that a majority of voters prefer to reject the proposal without further information to have a simple-majority rule under the politician’s influence. Corollary 2 then follows immediately. However, if  $p \in W_{\frac{n+1}{2}}$ , then a majority of voters prefer a simple-majority rule whenever unanimity makes approval too unlikely — e.g., if the win set  $W_n$  is empty.

<sup>8</sup>If voters do not agree on the ranking of the states, then preferences might not be single-peaked, even when voters agree under full information. See Example B.3 in online Appendix B.

proposal. Proposition B.2 in online Appendix B implies that, for all players, the  $k$ -voting rule is payoff-equivalent to delegating the decision to a weak representative voter  $\delta^*(k)$  who also ranks states in the same order. Proposition 2 implies that, for each  $k$ , there exists a cutoff state  $\theta_k^*$  such that only proposals with  $\theta \geq \theta_k^*$  are approved. A higher  $k$  implies that the decision is delegated to a “tougher” weak representative voter, in the sense that the approval set “shrinks,”  $A(\delta^*(k+1)) \subseteq A(\delta^*(k))$ . In order to convince the tougher weak representative voter, the politician has to design a more informative experiment, which implies that the cutoff state  $\theta_k^*$  weakly increases with  $k$ . Consequently, a higher  $k$  results in an experiment that discriminates better between states of higher net value and states of lower net value.

For any given voter  $\delta^i$ , the marginal value of increasing  $\theta_k^*$  is positive if  $\theta_k^*$  is a rejection state,  $\delta_{\theta_k^*}^i < 0$ . In this case, voter  $\delta^i$  views the weak representative voter  $\delta^*(k)$  as too easy to persuade (approves the proposal too often) and prefers the tougher  $\delta^*(k+1)$ . Conversely, for voter  $\delta^i$ , the marginal value of increasing  $\theta_k^*$  is negative if  $\theta_k^*$  is an approval state,  $\delta_{\theta_k^*}^i > 0$ . In this case, voter  $\delta^i$  views the tougher weak representative voter  $\delta^*(k+1)$  as too hard to persuade (rejects the proposal too often) and prefers to stay with  $\delta^*(k)$ . Therefore, preferences over  $k$  are single-peaked.

An important implication of Proposition 4 is that a majority of voters prefer a supermajority voting rule over a simple-majority voting rule.

**COROLLARY 3:** *Consider an electorate  $\{\delta^1, \dots, \delta^n\}$  with an odd number  $n \geq 3$  of voters and  $p \notin W_{\frac{n+1}{2}}$ . If voters rank states in the same order, then a majority of voters weakly prefer any supermajority voting rule  $k' > \frac{n+1}{2}$  over simple majority  $k = \frac{n+1}{2}$ .*

The result follows since a majority of voters weakly prefer unanimity over simple majority (Corollary 2), and voters have single-peaked preferences over  $k$ -voting rules (Proposition 4). Also note that a majority of voters strictly prefer supermajority  $k'$  over simple majority if it leads to a lower (but positive) equilibrium probability of approval.

The next proposition provides sufficient conditions for all voters to have the same preferences over  $k$ -voting rules.

**PROPOSITION 5:** *Suppose that all voters (i) rank states in the same order and (ii) agree under full information. Then, every voter weakly prefers a  $(k+1)$ -voting rule to a  $k$ -voting rule, for  $k \in \{1, \dots, n-1\}$ . Consequently, every voter weakly prefers unanimity over any other  $k$ -voting rule.*

When (i) holds, we know from the proof of Proposition 4 that a higher  $k$ -voting rule implies a tougher weak representative voter  $\delta^*(k)$  and, hence, a higher cutoff  $\theta_k^*$  associated with the optimal experiment. Recall that voter  $\delta^i$  prefers a higher  $\theta_k^*$  whenever it is a rejection state,  $\delta_{\theta_k^*}^i < 0$ . When we have condition

(ii) in addition to condition (i), it implies that, for every  $k$ , the equilibrium cutoff state  $\theta_k^*$  is always a rejection state for all voters (if it were an approval state for all voters, then the politician could increase the approval probability by decreasing the cutoff state). It then follows that all voters view the weak representative voter as too easy to persuade and, thus, prefer a higher  $k$  rule. This proposition implies that even heterogeneous voters may have the same preferences over electoral rules. Essentially, sufficient alignment among voters can induce perfect agreement over electoral rules if information is endogenous to the electoral rule. Voters prefer rules that require more consensus only because they induce the politician to supply a more informative experiment.

#### IV. Discussion

**Extensions:** In online Appendix B, we consider extensions of the model. In particular, we show that if the politician (i) privately learns the state before choosing a policy experiment and/or (ii) has a state-dependent payoff function so that she ranks states in the same order as voters, then the results from Proposition 4 and Proposition 5 continue to hold.

**Commitment:** Consider a group of voters who rank states in the same order, agree under full information and currently operate under a simple-majority rule. Instead of changing the voting rule to unanimity, they would be better off committing to (i) keep the status quo if the politician does not implement a fully informative policy experiment, and (ii) vote according to a simple majority if the experiment is fully informative. However, suppose that the politician implements a very informative (but not perfectly informative) experiment. After observing its result, a majority of voters strictly prefer to implement the proposal, while a minority strictly prefer the status quo. Without external commitment devices, it is optimal for the majority to renege on their promise and approve the proposal. Even if voters tried to write a contract based on the implicit informativeness of policy experiments, it would typically be hard for the minority to prove in a court of law that the experiment was not sufficiently informative. In contrast, it is easier to contract on a  $k$ -voting rule.

**Optimal  $k$ -voting rule:** Our results establish voters' preferences over voting rules for a given preference profile of voters. However, voters' preferences vary across different proposals, and, in practice, voters cannot choose a different voting rule for each new proposal. Nevertheless, voters can (and do) set issue-specific voting rules for recurring topics, especially if the likely direction of voters' and politicians' preferences is known. For instance, if prosecutors likely have a higher preference for conviction than jurors, then a higher  $k$ -voting rule would illicit more informative experiments from them.

**Optimal Endorsement:** In online Appendix B, we consider an alternative interpretation of the model, in which we substitute the politician's choice of a policy experiment for the choice of an optimal endorser (intermediary). In that model,

the politician has access to a diverse set of potential endorsers: established individuals (other politicians, legislators or bureaucrats) whose policy preferences are publicly known. The politician can privately show the state to the endorser, who then strategically sends a cheap-talk message to voters. If the politician is unconstrained in her choice of an endorser, then she can replicate her ex ante payoff from the optimal experiment  $\pi^*$ . The optimal endorser is someone less biased towards the proposal than the politician, but more biased than voters. Note that the equilibrium cheap-talk message is, in general, not a simple “support” or “not support” statement. Isomorphic to the optimal policy experiment in our benchmark model, the equilibrium message is a “targeted endorsement” in which the endorser specifies which coalition of voters should approve the proposal.

## V. Conclusion

In important cases, acquiring information is infeasible or prohibitively expensive for individual voters. Voters must then rely on the information generated by certain individuals, who control the design of a public experiment (e.g., jurors and prosecutor, voters and media, shareholders and CEO). In our main application, a politician designs a policy experiment whose outcome is observed by voters. Obviously, if the politician and voters share the same preferences, then the politician’s experiment always benefits voters, as it allows them to make better decisions. However, this is not true if there is a conflict of interest between the politician and voters. We show that, with a simple-majority rule, a majority of voters are *always* weakly worse off by observing the experiment’s outcome. In fact, all voters can be *strictly* worse off, even when they would agree on their choice if they knew the true state. This is so because the politician strategically designs an experiment with realizations targeting different winning coalitions. To prevent this negative impact, voters may switch to a supermajority voting rule that induces the politician to supply a more informative experiment. We also provide conditions for unanimity to be the rule that all voters prefer.

Two interesting extensions of our model are to allow for voters to privately acquire information and then deliberate prior to voting, and to allow voters to choose among multiple policy options. We see these extensions as promising and leave them for future work.

## APPENDIX A

**Proof of Proposition 1:** Let  $\pi'$  be an arbitrary binary experiment that induces posteriors  $\{q^-(\pi'), q^+(\pi')\}$  with  $q^-(\pi') \in R(\delta)$ ,  $q^+(\pi') \in A(\delta)$  and  $\sum_{\theta \in \Theta} q_\theta^+(\pi') \delta_\theta = 0$ . Define  $l = q^+(\pi') - p$ . Let  $d_l(p, A(\delta))$  and  $d_l(p, R(\delta))$  be the (Euclidean) distances from the prior belief to the sets  $A(\delta)$  and  $R(\delta)$  along the line  $l$ .

Bayesian rationality implies that average posteriors must equal the prior so that

$$\Pr[\text{Approval}] \langle q^+(\pi') - p, l \rangle + (1 - \Pr[\text{Approval}]) \langle q^-(\pi') - p, l \rangle = 0,$$

and  $q^-(\pi') - p$  and  $q^+(\pi') - p$  are collinear, so

$$\langle q^-(\pi') - p, q^+(\pi') - p \rangle = - \| (q^+(\pi') - p) \| \| (q^-(\pi') - p) \|.$$

Therefore,

$$\Pr[\text{Approval}] = \frac{\langle p - q^-(\pi'), l \rangle}{\langle q^+(\pi') - p, l \rangle + \langle p - q^-(\pi'), l \rangle} = \frac{\| (q^-(\pi') - p) \|}{\| (q^+(\pi') - p) \| + \| (q^-(\pi') - p) \|},$$

where, by construction,  $\| (q^+(\pi') - p) \| = d_l(p, A(\delta))$  and  $\| (q^-(\pi') - p) \| = d_l(p, R(\delta))$ . As  $\pi^*$  maximizes  $\Pr[\text{Approval}]$ , then  $l^* = q^+(\pi^*) - p$  must satisfy

$$(A1) \quad \frac{d_{l^*}(p, R(\delta))}{d_{l^*}(p, A(\delta))} = \max_l \frac{d_l(p, R(\delta))}{d_l(p, A(\delta))}. \quad \blacksquare$$

**Proof of Proposition 2:** Fix any optimal experiment (the existence of an optimal experiment is established in KG). It is straightforward to construct a payoff equivalent (and hence also optimal) binary experiment  $\pi^*$ , supported on  $\{s^-, s^+\}$ , where dictator  $\delta$  approves the proposal if and only if  $s = s^+$ . Let  $\alpha_\theta = \Pr[s^+ | \theta]$ . Dictator  $\delta$  will approve after observing  $s^+$  if and only if

$$E[\delta | s^+] = \sum_{\theta \in \Theta} q_\theta(s^+) \delta_\theta = \sum_{\theta \in \Theta} \frac{\alpha_\theta p_\theta \delta_\theta}{\Pr[\text{Approval}]} \geq 0,$$

with  $\Pr[\text{Approval}] = \sum_{\theta \in \Theta} \alpha_\theta p_\theta$ . Therefore,  $(\alpha_\theta)_{\theta \in \Theta}$  must solve the following linear program:

$$(A2) \quad \sum_{\theta \in \Theta} \alpha_\theta p_\theta = \max \sum_{\theta \in \Theta} \alpha'_\theta p_\theta, \quad s.t. \quad 0 \leq \alpha'_\theta \leq 1, \sum_{\theta \in \Theta} \alpha'_\theta p_\theta \delta_\theta \geq 0.$$

For any  $\theta'$ , if  $\delta_{\theta'} \geq 0$ , then  $\alpha_{\theta'} = 1$ , as increasing  $\alpha_{\theta'} < 1$  relaxes the approval constraint and increases the approval probability. Suppose that  $\delta_\theta < \delta_{\theta'} < 0$  for  $\theta, \theta' \in \Theta$ . If  $\alpha_\theta > 0$ , but  $\alpha_{\theta'} < 1$ , then increasing  $\alpha_{\theta'}$  by  $\varepsilon (|\delta_\theta| p_\theta / |\delta_{\theta'}| p_{\theta'})$  while reducing  $\alpha_\theta$  by  $\varepsilon$  leaves the approval constraint unchanged, but increases the probability of approval by  $\varepsilon p_\theta (|\delta_\theta| / |\delta_{\theta'}|) - \varepsilon p_\theta > 0$ , thus leading to a contradiction.



Therefore, if  $\alpha_\theta > 0$ , then  $\alpha_{\theta'} = 1$  for any  $\delta_{\theta'} > \delta_\theta$ . Given our assumption  $\theta \neq \theta' \Rightarrow \delta_\theta \neq \delta_{\theta'}$  and a binding approval constraint, there exists a unique optimal binary experiment — unique optimal vector  $\alpha = (\alpha_\theta)_{\theta \in \Theta}$ . ■

The proofs of Propositions 3, 4 and 5 are in the text.

\*

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