

FROM
PROFESSOR SIR JOHN HICKS

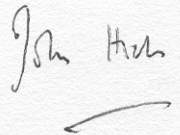
ALL SOULS COLLEGE
OXFORD
OX1 4AL

13th March 1975

Dear Mr. Marsden,

As you will have heard I was away when your letter and paper arrived so I have only recently read them. I like your paper. I think that your ideas are capable of further development in terms of interaction between command structure and competitive elements. But I won't go into that now I will merely say that I am circulating your paper around and shall hope to get some ideas which would help you with regard to your future plans within a few weeks. But maybe you are fixed up already.

Yours sincerely,

A handwritten signature in cursive script that reads "John Hicks". Below the signature is a horizontal flourish or underline.

Mr. David Marsden,
IEST, Chemin Coton-Rouge,
13100 Aix-en-Provence,
France.