

1 **Creating a low carbon economy through green supply chain management:**  
2 **Investigation of willingness-to-pay for green products from a consumer's**  
3 **perspective**

4  
5  
6 **Abstract**

7 In recent decades, governments have gradually invested in and provided an increasing  
8 amount of resources to increase consumers' willingness-to-pay (WTP) for green  
9 products, with the aim of improving both the local and global environment rather than  
10 primarily concentrating on the economic gains. However, it is argued that the increase  
11 in WTP for green products may not always bring the expected benefits for the  
12 environment. Some studies have tried to explain this 'special phenomenon' with  
13 reference to the green supply chain; however, the effect of WTP on green products  
14 remains underexplored, particularly from a consumer perspective. This study therefore  
15 investigates how consumers' WTP for green products affects the decisions made by the  
16 green supply chain players (retailers and manufacturers) via a green cost-sharing  
17 contract, in a context of uncertainty about consumers' perceptions of green products  
18 and thus how much utility they could expect to receive from them, in order to contribute  
19 to a low carbon economy. Through the application of game theory and uncertainty  
20 theory, our findings show that a higher consumer WTP for green products usually leads  
21 to a higher retail price and market share of green products, which motivates retailers  
22 and manufacturers to invest more in green technology. We also find that an increased  
23 WTP for green products can spur retailers to reduce the optimal green cost-sharing rate  
24 due to the pressure of increasing costs. This discourages manufacturers from investing  
25 more in green technology, which may in turn hinder the further development of  
26 environmental initiatives. In addition, we find that retailers are willing to lower the cost  
27 sharing rate when the confidence level increases. Regarding the contributions made by  
28 this study, it is one of the first to explore the transmission mechanisms involved in the  
29 management of the green supply chain by linking consumers' WTP for green products  
30 to strategic decisions made by green supply chain players under conditions of  
31 uncertainty. Furthermore, our study could help green supply chain players to optimise  
32 the cost sharing mechanisms they use to generate more revenue, due to the increase in  
33 WTP for green products, which will in turn help to facilitate a low carbon economy.

34  
35  
36 **Keywords**

37 Green supply chain management; Low carbon economy; Cost sharing; Willingness-to-  
38 pay; Uncertainty theory; Game theory

## 43 1. Introduction

44 Increased economic activity has been accompanied by growing concerns about  
45 climate change, energy security, and the scarcity of natural resources (OECD, 2009).  
46 Sustainable consumption and production have emerged as innovative and sustainable  
47 ways of addressing these concerns, and have attracted significant attention from  
48 customers, industries, and governments around the world (Chen, 2001). Due to the  
49 urgency of environmental concerns, many countries have imposed policies, laws, and  
50 regulations to promote the development of an environmentally focused economy. In  
51 addition, governments have gradually invested in and made an increasing amount of  
52 resources available to facilitate green consumption behaviour in order to improve the  
53 environment and promote the low carbon economy. For example, in 2009, China  
54 launched a new electric vehicle subsidy programme, while Germany introduced a  
55 carbon footprint pilot project for new products. Consumers have become increasingly  
56 willing to adopt sustainable lifestyles and purchase green products in recent years  
57 (Kortelainen et al. 2016; Liu et al. 2017). For example, Zhang et al. (2015) reported that  
58 67 per cent of consumers in the US support the purchase of green products due to  
59 environmental considerations, and 51 per cent of them are willing to pay a higher price  
60 for those products. In Europe, the proportion of customers willing to pay a higher price  
61 for green products increased from 31 per cent in 2005 to 67 per cent in 2008 (Yu et al.,  
62 2016). Several studies also show that customers have become more willing to pay a  
63 premium for green energy (Clark and Kotchen, 2003; Hartmann, 2012) and food  
64 products with a lower carbon impact (Shuai et al., 2016; Chen et al., 2018) over time.  
65 In addition, the willingness to buy green products has had a significant positive driving  
66 effect on green consumption behaviour, which is vital in the development of a low-  
67 carbon economy (Chen et al., 2014; Zhang et al., 2019). Given the shift in consumer  
68 preferences towards low-carbon products, segmenting and catering to green consumers  
69 creates new opportunities and challenges for firms; not only should they re-strategise  
70 their products, but they should also consider the competitive operational challenges  
71 involved in acquiring and utilising green manufacturing technology and processes.  
72 Environmental awareness of the green supply chain has thus become an emergent field  
73 of research within operations management (Ghosh and Shah, 2012; Curkovic and  
74 Sroufe, 2007). With regard to green supply chain management, consumers' willingness-  
75 to-pay (hereafter WTP, meaning the maximum amount that an individual agrees to pay  
76 for a green product, in this context) for green products; consumer sensitivity to the  
77 degree of so-called greenness (e.g., carbon or energy efficiency labelling); and  
78 negotiations between supply chain players via green cost-sharing contracts are regarded  
79 as three main factors that influence the optimal decision-making of green supply chain  
80 players.

81 This research is motivated by the fact that large retailers, such as Walmart, Dell,  
82 Huawei and JD, produce an array of green products which have increasingly come to  
83 be favoured by consumers, but which attract a higher price premium. This study  
84 therefore aims to offer insight into the effect of the impact mechanism and degree of

85 consumer WTP for green products on supply chain decisions. There is a growing  
86 number of academic research which addresses consumer environmental awareness,  
87 consumer sensitivity to the environment, and its relationship to consumer decision-  
88 making (see Ghosh and Shah, 2012; Li et al. 2016; Liu et al., 2012). In the early stages  
89 of the development of the green product market, the premiums paid by consumers  
90 appeared to be relatively low. Therefore, consumers' willingness to pay a premium for  
91 green products, as a key factor in the demand function for green products, and its effect  
92 on supply chain decisions, has received little attention in the literature. For instance,  
93 most studies on the demand function have typically focused on retail prices and sales  
94 (Ma et al., 2013b; Wu, 2013), as well as the quality of the environment and consumer  
95 environmental awareness (Ghosh and Shah, 2012). As environmental awareness  
96 increases, consumers have become more willing to pay a higher price premium for  
97 green products, compared to traditional products. For instance, the European  
98 Commission stated that 75% of European citizens are willing to buy environmentally-  
99 friendly products, even when they cost more (European Commission, 2008, Yu et al.,  
100 2016; Zhang et al., 2015). As market participants, consumers are the major determiners  
101 of the benefits that can be reaped by an enterprise, so green consumption behaviour by  
102 individual consumers directly determines the willingness of an enterprise to produce  
103 green products and to invest in and adopt cleaner technology (Yalabik and Fairchild,  
104 2011). In response to these changes that have occurred within the marketplace,  
105 enterprises have become more likely to design products with environmentally-friendly  
106 features to attract consumers (Gu et al., 2015). Therefore, taking consumer willingness  
107 to pay a premium for green products into consideration is not only in line with the  
108 current market environment, but can also be regarded as an emerging trend. Doing so  
109 can help to shed light on the transmission mechanism that operates between consumers  
110 and the supply chain decisions made by supply chain members within the green product  
111 market. Consumers are a heterogeneous group and exhibit different behaviours with  
112 regard to their willingness to pay a premium for green products. Consequently,  
113 enterprises have begun to acknowledge and address this differentiated behaviour and  
114 tailor the level of greenness of their products in order to meet consumer demand (Gu et  
115 al., 2015; Yu et al., 2016). In this study, we explore the aforementioned issues and model  
116 the green product demand function with, respectively, premium payments, the price of  
117 goods, consumer environmental awareness, and the quality of green products.

118 This research focuses on cost-sharing within the supply market from a  
119 collaborative perspective (e.g., Bhaskaran and Krishnan, 2009; De Giovanni, 2014;  
120 Ghosh and Shah, 2015; Swami and Shah, 2013). In order to produce a greener product,  
121 environmentally-friendly materials are needed, which in turn requires a greater level of  
122 investment in green technology, thereby generating higher costs and new production  
123 methods. For many organisations, implementing improvements in green technology is  
124 a costly and challenging undertaking. More importantly, large enterprises frequently  
125 expect their suppliers to bear these costs. However, if suppliers have to bear all the  
126 associated costs, it becomes difficult for them to sustain their investment in green  
127 technology. In order to address this problem, supply chain members have turned to new  
128 supply chain strategies, such as green cost-sharing contracts, which allow

129 manufacturers and retailers to negotiate agreements with each other about how the costs  
130 of producing green products are to be allocated. As consumer WTP for green products  
131 has a direct impact on the demand for green products, changes in demand affect supply  
132 chain decisions and have an impact on profits. Thus, it is pertinent to analyse how cost-  
133 sharing contracts are formulated from the perspective of consumer WTP for green  
134 products. In addition, Liu et al. (2017) and Ma et al. (2020) state that there is a  
135 significant degree of uncertainty regarding the external demand for green products and  
136 consumer sensitivity to green products. Hence, they may be unobservable to supply  
137 chain players, because there is no observed data available with which to forecast these  
138 variables in advance for new green products. Therefore, due to the uncertainty  
139 surrounding this information, it may be more appropriate to use uncertainty theory to  
140 measure it. The concept of uncertainty theory was introduced by Liu (2007), Liu et al.  
141 (2017) and Ma et al. (2020) who used the confidence level, which is the degree of belief  
142 in a successful result, to reflect consumers' attitude to risk. The value of the confidence  
143 level ranges between 0 and 1, and a value close to 1 indicates that the individual is more  
144 risk-averse. In contrast, lower confidence level means that individuals are risk-tolerant  
145 and willing to bear more potential risks.

146 Motivated by the aforementioned issues, this study aims to reveal the mechanisms  
147 that underpin decisions made by consumers, manufacturers and retailers, under  
148 conditions of uncertainty, that affect the green supply chain, in order to help achieve the  
149 goal of a low carbon economy. Thus, the research is designed to determine the optimal  
150 decisions for green supply chain players, taking into account heterogeneous consumers'  
151 WTP for green products and the use of cost-sharing contracts. The WTP for green  
152 products can be divided into two aspects: 1) the increased willingness to pay for a  
153 product because of its 'green', environmentally-friendly features; and 2) the willingness  
154 to pay a premium for such products. In order to achieve the research aim, we estimated  
155 the impacts of consumers' WTP for green products on cost-sharing contracts under  
156 uncertain conditions, based on confidence level; as well as the degree of greenness of  
157 products, and product pricing, on the management of the green supply chain.

158 This study makes three theoretical contributions to the literature. First, it is one of  
159 the first to shed light on the transmission mechanism between the demand for green  
160 products and the optimal decisions that firms can make within the green supply chain,  
161 taking consumers' WTP for green products into account. Second, this study  
162 complements research on the classical product demand function by linking consumers'  
163 WTP for green products to the demand for green products. Third, it extends the existing  
164 literature on green consumption behaviour by investigating the impact of consumers'  
165 WTP for green products on decision-making, based on confidence level, and how cost-  
166 sharing contracts are negotiated within the management of the green supply chain.

167 The paper is organised as follows. Section 2 reviews the existing literature on the  
168 effect of consumers' WTP on decision-making within the green supply chain, channel  
169 coordination and cooperative bargaining. The models and methods used are described  
170 in Section 3. Section 4 explains the decision-making process and structure.  
171 Subsequently, Section 5 presents the results of our numerical study, and Sections 6  
172 discusses key findings derived from the game theory analysis and offer conclusions.

## 174 2. Literature Review

### 175 2.1 Consumers' WTP

176 In terms of green supply chain coordination, the price and the greenness of  
177 products are regarded as the main factors that determine the demand for products.  
178 However, consumers' WTP for green products as a judgment about the value of  
179 products is a topic that has so far attracted little attention in the literature. By ignoring  
180 this aspect, firms risk failing to understand consumer demand and thus potentially  
181 losing their competitive advantages. Consumers' WTP refers to the maximum price that  
182 a buyer is willing to pay for a given quantity of a product (Werthenbroch and Skiera,  
183 2002). Therefore, predicting consumers' WTP for green products is crucial in terms of  
184 understanding demand and designing optimal pricing schedules (Werthenbroch and  
185 Skiera, 2002). Due to the importance placed on green product development, scholars  
186 have begun to estimate WTP using actual market transactions (Silk and Urban 1978) or  
187 survey data (Green and Srinivasan, 1990; Mitchell and Carson, 1989). However, the  
188 relationship between consumers' WTP for green products and the greenness of the  
189 products remains underexplored. Franzen and Vogl (2013) and Shao et al. (2018) found  
190 that consumers will pay more for green products mainly due to their personal  
191 characteristics and the extent to which they believe a product causes pollution. Many  
192 other factors can also influence the WTP, such as educational experience and attainment  
193 (Sheehan and Atkinson, 2012; Zhang and Wu, 2012), the egoism of consumers (Bickart  
194 and Ruth, 2012), and advertising campaigns (Goldstein et al., 2008). Although  
195 consumers' WTP for green products is now attracting considerable attention from  
196 researchers, it remains crucial to try to fully understand the relationship between the  
197 demand for green products and consumers' WTP in order to promote the development  
198 of green products and the future success of such efforts. With regards to the supply  
199 chain, Tully and Winer (2014) found that consumers' WTP for green products may vary  
200 according to the product type, and such differences in WTP should be taken into  
201 account by retailers who stock socially responsible products. This point is also made by  
202 Akkucuk (2011). Thus, exploring the influence of consumers' WTP on the demand for  
203 green products can provide a theoretical reference for optimising supply chain  
204 management. It can also be helpful in guiding firms' production decisions. In recent  
205 years, with the rapid increase in consumers' WTP for green products, enterprises have  
206 had to operate in a constantly changing market environment - and they are therefore  
207 seeking new strategies that can help to maximise their profits.

208 Due to the development of green products in many industries, some studies have  
209 focused on the supply chain and investigated strategic issues relating to green products.  
210 These studies have mainly concentrated on examining pricing or the greenness of  
211 products using game theory approaches. For example, Zhou (2018) and Li et al. (2016)  
212 developed a game theory model with which to examine the optimal pricing decisions  
213 for manufacturers. As the concept of sustainable production and consumption has  
214 increasingly permeated people's everyday lives, firms have tended to focus on the

215 greenness of products. For instance, Örsdemir et al. (2014) carried out a study into  
216 competitive quality choice and remanufacturing. They found that the original  
217 equipment manufacturers rely more on quality as a strategic lever when they are in a  
218 stronger competitive position. Due to the close relationship between the greenness of  
219 products and prices that consumers are willing to pay, a growing number of studies have  
220 begun to focus on both pricing and decisions relating to product greenness within the  
221 supply chain environment using game theory (see Basiri and Heydari, 2017; Ghosh and  
222 Shah, 2012; Liu et al., 2012; Yang and Xiao, 2017; Zhu and He, 2017). As the major  
223 driver of demand for green products, consumers' WTP for green products is a key  
224 influence on firms' production decisions and on determining the development of the  
225 green product market. However, in constructing the demand function, relevant studies  
226 have directed their attention towards pricing and the greenness of products, but have  
227 overlooked the impact of consumers' WTP for green products. This may have had the  
228 effect of preventing optimal decision-making and thus hindering coordination within  
229 the supply chain.

230 Our study builds on prior research and further investigates the impact of consumers'  
231 WTP for green products on the demand for green products. Gaining a deeper  
232 understanding of the demand function could help to provide a theoretical foundation  
233 for decision-making within the green supply chain. The demand function also  
234 constitutes a problem in terms of channel coordination, which has provided the  
235 motivation for modelling and analysing green supply chains.

236

## 237 *2.2 Decision making within the green supply chain*

238 The existing literature on supply chain decision-making has tended to focus on  
239 consumer environmental awareness rather than the importance of consumers' WTP for  
240 green products, causing the reaction and transmission mechanisms between green  
241 consumers and supply chain members to be overlooked. This, in turn, may have resulted  
242 in supply chain members making inappropriate or sub-optimal decisions. Therefore,  
243 this study sheds light on the motivation behind consumer demand and discloses the  
244 transmission mechanism that operates between consumers and supply chain members.  
245 Previous studies have focused on the impact of consumer environmental awareness on  
246 decisions about green products, such as pricing, the greenness of products, market share  
247 and profits (Brécard, 2013; Conrad, 2005; Ma et al., 2018; Roberto, 2007; Xu et al.,  
248 2018; Yang et al., 2019). However, knowledge about consumer environmental  
249 awareness is of little use in identifying the mechanisms that operate between consumers  
250 and manufacturers of green products. This may be due to the relatively low levels of  
251 WTP for green products during the early days of green consumption, as it takes time  
252 for environmental awareness to be reflected in the buying behaviour of consumers.

253 However, in recent years, as a result of rising levels of education, concern for the  
254 environment and advertising campaigns, consumers have become increasingly willing  
255 to pay more for green products (Goldstein et al., 2008; Lee, 2008; Nyborg et al., 2003;  
256 Sheehan & Atkinson, 2012; Stern, 1996; Zhang & Wu, 2012). Tully and Winer (2014)  
257 applied a Meta-analysis method to test respondents' WTP for socially responsible  
258 products. They found that, on average, up to 60% of respondents were willing to pay a

259 premium, and the mean additional amount they would be prepared to pay was 16.8%  
260 (Tully and Winer, 2014). By recognising these shifts that have occurred within the  
261 marketplace, firms have been able to redesign products to include environmentally-  
262 friendly features that may appeal to green consumers (Gu et al., 2015; Yalabik and  
263 Fairchild, 2011; Yu et al., 2016). In light of the increasing demand for green products,  
264 it has not only become necessary to take consumers' WTP for green products into  
265 account in regard to coordinating the green supply chain, but it has also become possible  
266 to more accurately predict the optimal decisions that retailers could make.

267 In this study, we incorporate consumers' WTP for green products into a consumer  
268 utility function in order to uncover the underlying mechanism that operates between  
269 consumer WTP and supply chain decision-making. Exploring this mechanism could  
270 not only provide a theoretical basis on which large retailers and supply chain members  
271 can base their decisions, but could also offer a policy reference for governments to  
272 promote the development of the green economy.

273

### 274 *2.3 Channel coordination and cooperative bargaining*

275 A growing number of studies have investigated how the coordination of the green  
276 supply chain can be improved by the use of cost-sharing contracts. However, the  
277 literature on cost-sharing contracts does not pay sufficient attention to consumers' WTP  
278 for green products, which may mean that the contract produced is not appropriately  
279 designed to meet the supply chain members' requirements or address the actual market  
280 situation and thus may even hamper the coordination of the supply chain. This paper  
281 uses a cost-sharing contract drawn up between supply chain players to explore the  
282 impacts of consumers' WTP for green products on cost-sharing contracts, with the aim  
283 of helping supply chain players to better understand consumer behaviour with respect  
284 to cost-sharing contracts. Because it requires a large amount of upfront investment,  
285 manufacturers usually exercise caution in relation to green technology (Krass et al.,  
286 2013). In order to promote the development of the green supply chain, retailers have  
287 started to voluntarily share some of the investment costs associated with green  
288 technology from the perspective of supply chain coordination. Therefore, increasing  
289 attention has been paid to the formulation of cost-sharing contracts within the green  
290 supply chain by scholars in recent years.

291 A series of related contracts, of which cost-sharing contracts constitute one  
292 example, are drawn up between supply chain members with the aim of coordinating the  
293 supply chain. Via a game theory approach, Ghosh and Shah (2015) developed a model  
294 showing how cost-sharing contracts are formulated between supply chain participants  
295 in order to examine how such contracts affect the key decisions that they make.  
296 Bhaskaran and Krishnan (2009) evaluated the impact of investment and innovation  
297 sharing on product development within the framework of negotiations. In an earlier  
298 piece of research, Kohli and Park (1989) studied negotiations between the buyer and  
299 the seller and their effect on order quantity and the average unit price of products.

300 However, insufficient attention has been paid to consumers' WTP for green  
301 products during the process of formulating contracts. According to research on cost-  
302 sharing contracts, market demand is affected by the extent to which consumers are

303 sensitive to green issues. Taking consumers' WTP for green products into consideration  
 304 when formulating cost-sharing contracts allows the actual market situation to be more  
 305 accurately reflected, which makes it easier for retailers to bear the costs of investing in  
 306 technology as well as to invest more rationally. In this study, we incorporate consumers'  
 307 WTP for green products into the process of drawing up a cost-sharing contract in order  
 308 to investigate its impact on the way in which the contract is designed.  
 309

### 310 **3. Model Description**

#### 311 *3.1. Notations*

312 The notations used in the text are given in full below.

313

314 **Table 1.** Notations

Parameter	Notation
$\theta$	Consumer premium payments
$\alpha$	Consumer payment coefficient per increased greening level
$\phi$	Greening cost-sharing rate borne by the retailer
$c$	Fixed cost per unit of green product
$C$	Confidence level
Decision variable	
$g$	Greening level
$p$	Retail price
$w$	Wholesale price
Dependent variable	
$U$	Consumer utility
$q$	Quantity of market demand for green products
$\pi$	Profit without cost-sharing
$\pi^c$	Profit with cost-sharing
Subscript	
$D$	Decisions in decentralised scenario
$I$	Decisions in integrated scenario
$MD$	Manufacturer decisions in decentralised scenario
$RD$	Retailer decisions in decentralised scenario
$SCD$	Supply chain decisions in decentralised scenario
$MI$	Manufacturer decisions in integrated scenario
$RI$	Retailer decisions in integrated scenario
$SCI$	Supply chain decisions in integrated scenario

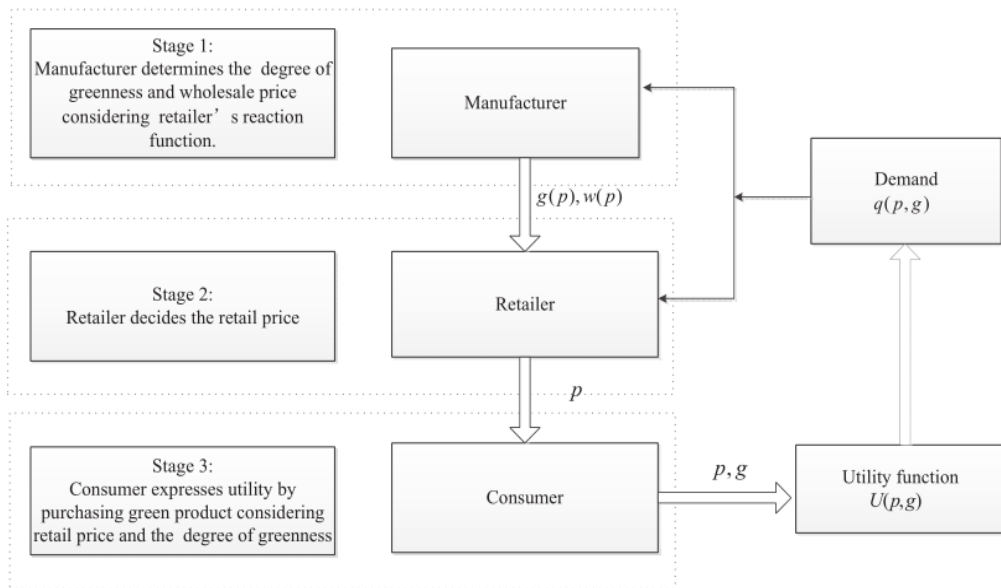
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#### 316 *3.2. Model*

317 Based on the framework used by Ghosh and Shah (2015), we broadened the



318 demand function of green products by taking into account heterogeneous consumers’  
 319 WTP and further investigated the impact of consumers’ WTP for green products on the  
 320 critical decision-making and profits of green supply chain participants under a cost-  
 321 sharing contract. We considered a vertically-structured supply chain consisting of one  
 322 manufacturer and one retailer in order to reflect the position of companies such as  
 323 Walmart, Dell, etc., as accurately as possible The manufacturer produces only one green  
 324 product and bears the costs associated with greening. The retailer sells the product  
 325 produced by the manufacturer to consumers. We considered two different cases: the  
 326 first one with a cost-sharing contract; and the second without a cost-sharing contract.  
 327 In order to explore the effects of cost-sharing contracts on the optimal strategies that  
 328 could be employed by green supply chain players, we first investigated the example in  
 329 which there is no cost-sharing contract within the green supply chain, which consists of  
 330 two different scenarios: an integrated scenario (I); and a decentralised scenario (D). In  
 331 the former, the supply chain decides the retail price and the degree of greenness of the  
 332 product. In the latter scenario, the retailer decides the retail price. The manufacturer  
 333 bears the costs of greening and determines the degree of greenness of the product as  
 334 well as the wholesale price by taking into account the retailer’s reaction function.  
 335 Consumers express their demand by purchasing green products based on the retail price  
 336 and the degree of greenness of the product, and thus determine the demand for the green  
 337 product. The structure of the problem and the supply chain mechanism are shown in  
 338 Figure 1, below.



339  
 340 **Fig 1.** Problem and supply chain structure.  
 341

342 The consumer utility function consists of two parts: the WTP for green products;  
 343 and the purchasing price ( $p$ ). The WTP for green products comprises the payment of a  
 344 premium ( $\theta$ ) and the additional green utility ( $\alpha g$ ), where  $\alpha g$  denotes the increase  
 345 in utility brought about by the improvement in the greenness of a product, which reflects  
 346 consumers’ objective evaluation of green products.  $\theta$  is the premium payment that

347 reflects consumers' subjective evaluation of a green product. The consumer utility  
 348 function is expressed as follows:

$$349 \quad U = WTP - p, \quad WTP = \theta + \alpha g \quad (1)$$

350 As heterogeneous consumers have different levels of WTP for green products, this  
 351 affects consumer demand for green products. In order for the analysis to be tractable,  
 352 we suppose that consumer premium payments are uniformly distributed from 0 to  $\bar{\theta}$ .

353 Consumer sensitivity to greenness is denoted by  $\alpha$ , representing the utility brought  
 354 about, per unit of improvement in greenness. Consumers will only buy the product  
 355 when the utility is not negative. In other words, if consumers' premium payment  $\theta$  is  
 356 lower than  $\theta^*$ , they will remain inactive and not purchase green products due to  
 357 negative utility (in this case,  $U < 0$ ). If consumers' premium payment  $\theta$  is equal to or  
 358 greater than  $\theta^*$ , they will buy green products due to non-negative utility (in this case,

359  $U \geq 0$ ). Equation (1) is designed to find the indifference point:  $\theta^* = \frac{p - \alpha g}{\bar{\theta}}$ . Only when

360  $\theta \in \Phi, \Phi = \{\theta \mid \theta^* \leq \theta \leq \bar{\theta}\}$  will consumers buy the product. Figure 2 illustrates the  
 361 behaviour of heterogeneous consumers. Without losing generality, we assume that  
 362  $\bar{\theta} > c$ :

363



364

365 **Fig 2.** Behaviour of heterogeneous consumers.

366

367 We can then determine the proportion of consumers who buy green products. We  
 368 assume that the potential market capacity is  $A$ , and then the demand function for the  
 369 green product is:

$$370 \quad q = A \int_{\theta \in \Phi} \frac{1}{\bar{\theta}} d\theta = A \frac{\bar{\theta} - p + \alpha g}{\bar{\theta}} \quad (2)$$

371 In the base model, the manufacturer bears the costs of greening products. Thus,  
 372 the profit functions of the manufacturer (M), retailer (R), and the supply chain are  
 373 derived as follows:

$$374 \quad \pi_M = (w - c)q - \beta g^2, \quad (3)$$

$$375 \quad \pi_R = (p - w)q, \quad (4)$$

$$376 \quad \pi_{SC} = (p - c)q - \beta g^2. \quad (5)$$

377 As the market scale and consumer sensitivity to greenness may be unobservable,  
378 with reference to Liu et al. (2017) and Ma et al. (2020), we assume that  $A$  and  $\alpha$  are  
379 mutually independent uncertain variables with uncertain distributions,  $\Theta(x)$  and  
380  $\Psi(x)$ , respectively.  $C \in [0,1]$  is the confidence level of the manufacturer and retailer  
381 under the condition of full information. Note that because  $\pi_M(w, p, g; A, \alpha)$ ,  
382  $\pi_R(w, p, g; A, \alpha)$  and  $\pi_{SC}(w, p, g; A, \alpha)$  contain uncertain variables  $A$  and  $\alpha$ ,  
383 they are also uncertain variables.

384 Before examining the profits of supply chain members under conditions of  
385 uncertainty, we first need to establish some preliminary knowledge. Following Liu  
386 (2007) and Liu et al. (2017), we denote  $\Omega$  as a nonempty set and  $F$  an  $\sigma$ -algebra  
387 over  $\Omega$ . The uncertain measure  $M$  is a set function which satisfies the following  
388 conditions:

389 (1) (Normality)  $M \{\Omega\} = 1$ .

390 (2) (Self-Duality)  $M \{\Lambda\} + M \{\Lambda^c\} = 1$  for any event  $\Lambda$ .

391 (3) (Countable Subadditivity) For any countable sequence of events  $\{\Lambda_i\}$ , we  
392 have

$$393 \quad M \left\{ \bigcup_{i=1}^{\infty} \Lambda_i \right\} \leq \sum_{i=1}^{\infty} M \{\Lambda_i\}.$$

394  $(\Omega, F, M)$  is known as an uncertainty space. The uncertain variable  $\xi$  is a  
395 function of the uncertainty space  $(\Omega, F, M)$  to the set of real numbers. The  
396 uncertainty distribution  $\Psi$  of the uncertain variable  $\xi$  is defined as:

$$397 \quad \Psi(x) = M \{ \gamma \in \Omega \mid \xi(\gamma) \leq x \}, \forall x \in \mathfrak{R}, \mathfrak{R} \rightarrow [0,1].$$

398 Again, following Liu et al. (2017) and Ma et al. (2020), we assume that the  
399 uncertain variable  $\xi$  has a linear uncertainty distribution  $F(a, b)$  as:

$$400 \quad \Psi(x) = \begin{cases} 0, & \text{if } x < a \\ \frac{x-a}{b-a}, & \text{if } a \leq x < b. \\ 1, & \text{if } x \geq b \end{cases}$$

401 where  $a$  and  $b$  are real numbers and  $a < b$ .

402 The unique inverse uncertainty distribution of the linear variable  $F(a, b)$  for

403 each  $C \in [0,1]$  is:

$$404 \quad \Psi^{-1}(C) = a(1-C) + bC, \quad 0 \leq C \leq 1,$$

405 and the expected value is:

$$406 \quad E[\xi] = \int_0^1 \Psi^{-1}(C) dC = \frac{a+b}{2}.$$

407 Given the confidence level  $C$ , the net profit of a manufacturer can be denoted as  
 408  $\pi_{M0}$ , which belongs to  $\{\pi_{M0} \mid \mathbf{M} \{\pi_M(w, p, g; A, \alpha) \geq \pi_{M0}\} \geq C\}$  under the  
 409 condition of full information. The above set is the net profit that the manufacturer  
 410 earned under confidence level  $C$ . The maximum profit of the manufacturer under  
 411 confidence level  $C$  can then be written as:

$$412 \quad \Pi_M(w, p, g; A, \alpha) = \max \{\pi_{M0} \mid \mathbf{M} \{\pi_M(w, p, g; A, \alpha) \geq \pi_{M0}\} \geq C\}. \quad (6)$$

413 Similarly, the the maximum profit of the retailer and supply chain under  
 414 confidence level  $C$  can be denoted as:

$$415 \quad \Pi_R(w, p, g; A, \alpha) = \max \{\pi_{R0} \mid \mathbf{M} \{\pi_R(w, p, g; A, \alpha) \geq \pi_{R0}\} \geq C\}, \quad (7)$$

$$416 \quad \Pi_{SC}(w, p, g; A, \alpha) = \max \{\pi_{SC0} \mid \mathbf{M} \{\pi_{SC}(w, p, g; A, \alpha) \geq \pi_{SC0}\} \geq C\}. \quad (8)$$

#### 417 **4. Decision-Making Structure**

418 In this section, we first examine the key decisions when consumer WTP for green  
 419 products is taken into account in the integrated scenario and the decentralised scenario  
 420 without a cost-sharing contract. Next, we explore the impact of WTP for green products  
 421 on the optimal strategies and profits of supply chain participants. Finally, we compare  
 422 the optimal strategies and profits in the integrated scenario with those in the  
 423 decentralised scenario. The purpose of the steps described above is to establish a clearer  
 424 understanding of the green supply chain in order to further analyse the cost-sharing  
 425 contract model. In the cost-sharing contract scenario, we assess how consumers' WTP  
 426 for green products and the cost-sharing contract affect decisions regarding the  
 427 greenness of products, pricing, and profits made by green supply chain participants. We  
 428 then investigate the optimal cost-sharing rate. This is followed by a discussion of the  
 429 decentralised scenario, the integrated scenario, and the cost-sharing contract scenario.  
 430 The deduction process and its corresponding verifications can be found in the appendix.

##### 431 *4.1. Integrated scenario*

432 In the integrated case, the entire profit of the supply chain under confidence level  
 433  $C$  is calculated as follows:

$$434 \quad \Pi_{SCI}(p, g) = (p-c)q - \beta g^2 \quad (9)$$

435 where  $q = \Theta^{-1}(1-C) \frac{\bar{\theta} - p + \Psi^{-1}(1-C)g}{\bar{\theta}}$ ,  $\Theta^{-1}(1-C)$  denotes the degree of belief in the  
 436 market capacity of the manufacturer and retailer.  $\Psi^{-1}(1-C)$  denotes the degree of  
 437 belief in the consumer's sensitivity to greenness.

438 **Theorem 1:** *In the integrated case, the supply chain profit  $\Pi_{scI}$  under confidence*

439 *level c is concave in  $p_I$  and  $g_I$  simultaneously if  $\beta > \frac{(\Psi^{-1}(1-C))^2 \Theta^{-1}(1-C)}{4\bar{\theta}}$ . There*

440 *are unique optimal strategies that can be used to maximise  $\Pi_{scI}$ :*

$$441 \quad p_I = \frac{2\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}, \quad (10)$$

$$442 \quad g_I = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(\bar{\theta} - c)}{4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}. \quad (11)$$

443 By plugging the optimal values of the price and the degree of greenness into  
 444 equations (2) and (9), the market share and probability of the supply chain are calculated  
 445 as follows:

$$446 \quad q_I = \frac{2\beta(\bar{\theta} - c)^2 \Theta^{-1}(1-C)}{\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2}, \quad (12)$$

$$447 \quad \pi_{scI} = \frac{\Theta^{-1}(1-C)\beta(\bar{\theta} - c)^2}{4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}. \quad (13)$$

448 **Proposition 1:** *In the integrated scenario with confidence level C, a higher*  
 449 *consumer WTP a premium for green products increases the retail price, improves the*  
 450 *degree of greenness, and broadens the market share. Thus, enhancing the profitability*  
 451 *of the supply chain; and increasing the degree of belief in consumer sensitivity to*  
 452 *greenness will decrease the retail price, enhance the degree of greenness, broaden the*  
 453 *market share, and improve the profitability of the supply chain. The equilibrium values*  
 454 *are shown in the following order:*

$$455 \quad \frac{\partial p_I}{\partial \theta} > 0, \frac{\partial g_I}{\partial \theta} > 0, \frac{\partial q_I}{\partial \theta} > 0, \frac{\partial \Pi_{scI}}{\partial \theta} > 0, \frac{\partial p_I}{\partial \Psi^{-1}(1-C)} < 0, \frac{\partial g_I}{\partial \Psi^{-1}(1-C)} > 0, \frac{\partial q_I}{\partial \Psi^{-1}(1-C)} > 0, \frac{\partial \Pi_{scI}}{\partial \Psi^{-1}(1-C)} > 0 \quad (14)$$

456 Proposition 1 indicates that a higher WTP for green products enables participants  
 457 to increase a product's level of greenness and raise market demand. The results shown  
 458 above have the effect of jointly increasing supply chain profits.

459

460 4.2. Decentralised scenario

461 An integrated scenario requires a central decision-maker to make choices on behalf  
 462 of supply chain members. However, when supply chain players are independent, the  
 463 solution obtained by centralised decision-making may benefit one member and harm  
 464 another. Consequently, supply chain participants do not participate in integrated  
 465 decision-making (Basiri and Heydari, 2017). Under these circumstances, it is  
 466 appropriate to establish a decentralised model to represent the relationships between  
 467 channel members. In a decentralised scenario with confidence level  $C$ , the aim of each  
 468 supply chain member is to maximise their respective profits. The retailer first  
 469 determines the selling price to maximise its profit function. The manufacturer then  
 470 decides the degree of greenness and the wholesale price by taking into account the  
 471 retailer's optimal pricing strategy that can be used to achieve maximum profit.

472 The supply chain members' profits under confidence level  $C$  are formulated as  
 473 follows:

$$474 \quad \Pi_{MD}(w, g) = (w - c)q - \beta g^2, \quad (15)$$

$$475 \quad \Pi_{RD}(p(w, g)) = (p - w)q, \quad (16)$$

$$476 \quad \Pi_{SCD} = (p - c)q - \beta g^2, \quad (17)$$

$$477 \quad \text{where } q = \Theta^{-1}(1 - C) \frac{\bar{\theta} - p + \Psi^{-1}(1 - C)g}{\theta}.$$

478 **Theorem 2:** In the decentralised scenario with confidence level  $C$ ,  $\Pi_{MD}$  is  
 479 concave in  $w_D$  and  $g_D$  simultaneously if  $\beta > \frac{\Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}{8c}$ .  $\pi_{RD}$  is also  
 480 concave in  $p_D$ . There are unique optimal values for  $w_D$ ,  $g_D$ , and  $p_D$  that maximise  
 481  $\Pi_{MD}$  and  $\Pi_{RD}$  which can be represented as follows:

$$482 \quad p_D = \frac{2\beta\bar{\theta}(3\bar{\theta} + c) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2 c}{8\beta\bar{\theta} - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}, \quad (18)$$

$$483 \quad g_D = \frac{(\bar{\theta} - c)\Theta^{-1}(1 - C)\Psi^{-1}(1 - C)}{8\beta\bar{\theta} - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}, \quad (19)$$

$$484 \quad w_D = \frac{4\beta\bar{\theta}(\bar{\theta} + c) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2 c}{8\beta\bar{\theta} - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}. \quad (20)$$

485 By plugging the optimal retail price, the wholesale price and degree of greenness  
 486 into equations (2) and (15) – (17), the market share and profits are calculated using the  
 487 following formulae:

488 
$$q_D = \frac{2\beta(\bar{\theta}-c)\Theta^{-1}(1-C)}{8\beta\bar{\theta}-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}, \quad (21)$$

489 
$$\Pi_{MD} = \frac{\beta(\bar{\theta}-c)^2\Theta^{-1}(1-C)}{8\beta\bar{\theta}-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}, \quad (22)$$

490 
$$\Pi_{RD} = \frac{4\beta^2\bar{\theta}(\bar{\theta}-c)^2\Theta^{-1}(1-C)}{\left[8\beta\bar{\theta}-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2}, \quad (23)$$

491 
$$\Pi_{SCD} = \frac{\Theta^{-1}(1-C)\beta(\bar{\theta}-c)^2\left[12\beta\bar{\theta}-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]}{\left[8\beta\bar{\theta}-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2}. \quad (24)$$

492

493 **Proposition 2:** *In the decentralised scenario with confidence level  $C$ , a higher*  
 494 *consumer WTP a premium for green products and the degree of belief in consumer*  
 495 *sensitivity to greenness have a positive effect on the retail price, the degree of greenness,*  
 496 *the market share, and the profitability of supply chain players, respectively. The*  
 497 *equilibrium values are shown in the following order:*

498 
$$\frac{\partial p_D}{\partial \Phi} > 0, \frac{\partial g_D}{\partial \Phi} > 0, \frac{\partial w_D}{\partial \Phi} > 0, \frac{\partial q_D}{\partial \Phi} > 0, \frac{\partial \Pi_{MD}}{\partial \Phi} > 0, \frac{\partial \Pi_{RD}}{\partial \Phi} > 0, \frac{\partial \Pi_{SCD}}{\partial \Phi} > 0. \quad (25)$$

499

500 Proposition 2 suggests that a higher consumer WTP a premium for green products  
 501 and the degree of belief in consumer sensitivity to greenness will cause the  
 502 manufacturer to enhance the greenness of the product, and thus increase its wholesale  
 503 price. An increase in wholesale prices will prompt the retailer to increase the retail price.  
 504 It is worth mentioning that a higher consumer WTP a premium for green products will  
 505 increase consumer demand for green products, while the proportion of consumers who  
 506 remain inactive will decrease. The results shown above will have the effect of jointly  
 507 increasing the profits of the supply chain.

507

508 The results obtained in the integrated scenario and the decentralised scenario *with*  
 509 *confidence level  $C$*  show that a higher consumer WTP a premium for green products  
 510 and a greater degree of belief in consumer sensitivity to greenness will promote the  
 511 development of the green economy and increase the profits of the green supply chain.  
 512 This result is closely related to green consumption, and provides a useful reference with  
 513 which supply chain participants and the government could explore incentivising  
 514 mechanisms for raising the premium that consumers are willing to pay for green  
 515 products and the degree of belief in consumer sensitivity to greenness.

516

517 **Proposition 3:** *The equilibrium values of the decentralised scenario and the*  
 518 *centralised scenario under confidence level  $C$  are compared as follows:*

519 
$$p_I > p_D, g_I > g_D, q_I > q_D. \quad (26)$$

520

Proposition 3 claims that the retail prices of green products, the greenness of

521 products, and the equilibrium quantity will all increase, as the decision-making  
 522 structure shifts from a decentralised scenario to a centralised scenario.

523

524 **Proposition 4:** *Compared to the decentralised supply chain under confidence level*  
 525 *C*, *the integrated supply chain under confidence level C produces greater whole-*  
 526 *channel profits.*

$$527 \quad \Delta_{\Pi_{scr}-\Pi_{scd}} = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2 \left[ 32\beta^2\bar{\theta} + 4\beta\bar{\theta}^2\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{\left[ 4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right] \left[ 8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]} > 0. \quad (27)$$

528 In the integrated scenario, the supply chain acts as the central decision-maker  
 529 which is able to optimise profits. However, in the decentralised scenario, each player  
 530 maximises profits independently. Therefore, the integrated supply chain generates a  
 531 higher level of whole-channel profit than the decentralised supply chain.

532 Although the integrated scenario produces greater profits than the decentralised  
 533 scenario, integrated decision-making is unapproved. Therefore, an alternative decision-  
 534 making process may be needed to maximise the supply chain profit on the basis of  
 535 ensuring the profits of manufacturers and retailers.

536

### 537 4.3. Cost-sharing contract case

538 In the scenarios described above, the manufacturer bears all the costs of greening  
 539 the product. In this section, we first examine the impact of cost-sharing contracts on  
 540 participants in the green supply chain under confidence level  $C$ . Because a cost-  
 541 sharing contract can reduce the greening costs borne by the manufacturer, it plays an  
 542 important role in motivating manufacturers to participate in the green economy (Kaya  
 543 and Caner, 2018). Secondly, we investigate the optimal cost-sharing rate within the  
 544 contract. Finally, we evaluate how consumer WTP for green products impacts on the  
 545 optimal cost-sharing rate and the optimal strategies that can be used by supply chain  
 546 players. In the cost-sharing contracts case, the game structure is as follows:

- 547 1. The retailer sets the retail price ( $p$ ).
- 548 2. The manufacturer sets the level of greenness ( $g$ ) and the wholesale price  
 549 ( $w$ ) by taking the retailer's reaction function into account.
- 550 3. Consumer decisions affect demand by taking the retail price and degree of  
 551 greenness into account in the utility function.
- 552 4. The retailer decides the optimal cost-sharing proportion ( $\phi^*$ ). By taking the  
 553 optimal retail price ( $p(\phi)$ ), the degree of greenness ( $g(\phi)$ ), and the wholesale price  
 554 ( $w(\phi)$ ) into account, the retailer decides the optimal cost-sharing proportion ( $\phi^*$ )  
 555 that will maximise the profit.



556

557 The profit functions of the supply chain players under confidence level  $C$  can be  
 558 formulated as follows:

559 
$$\Pi_M^C = (w - c)q - (1 - \phi)\beta g^2, \quad (28)$$

560 
$$\Pi_R^C = (p - w)q - \phi\beta g^2, \quad (29)$$

561 
$$\Pi_{SC}^C = (p - c)q - \beta g^2, \quad (30)$$

562 where  $q = \Theta^{-1}(1 - C) \frac{\bar{\theta} - p + \Psi^{-1}(1 - C)g}{\bar{\theta}}$ .

563 and  $\phi$  represents the greening costs borne by the retailers,  $0 < \phi \leq 1$ .

564 The reverse-solution method is applied to maximise profits in the following order:

565 
$$\max_{p^C(w^C, g^C)} \Pi_R^C, \quad \max_{w^C, g^C} \Pi_M^C, \quad \text{and} \quad \max_{\phi(p^C, w^C, g^C)} \Pi_{SC}^C.$$

566

567 **Theorem 3:** *In the case of decentralised decision-making with a cost-sharing*

568 *contract,  $\Pi_{MD}^C$  is concave in  $w_D^C$  and  $g_D^C$  simultaneously if  $\beta > \frac{\Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}{8c(1 - \phi^*)}$ ,*

569 *and  $\Pi_{RD}^C$  is concave in  $p_D^C$ . There are unique optimal values for  $w_D^C$ ,  $g_D^C$ , and  $p_D^C$*

570 *that can be used to maximise  $\Pi_{MD}^C$  and  $\Pi_{RD}^C$  and which can be represented as follows:*

571 
$$p_D^C = \frac{2\beta\bar{\theta}(1 - \phi^*)(3\bar{\theta} + c) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2 c}{8\beta\bar{\theta}(1 - \phi^*) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}, \quad (31)$$

572 
$$g_D^C = \frac{\Theta^{-1}(1 - C)\Psi^{-1}(1 - C)(\bar{\theta} - c)}{8\beta\bar{\theta}(1 - \phi^*) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}, \quad (32)$$

573 
$$w_D^C = \frac{4\beta\bar{\theta}(1 - \phi^*)(\bar{\theta} + c) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2 c}{8\beta\bar{\theta}(1 - \phi^*) - \Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}, \quad (33)$$

574 
$$\phi^* = \frac{\Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}{16\beta\bar{\theta}}. \quad (34)$$

575 where  $\phi^* = \frac{\Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}{16\beta\bar{\theta}} < \frac{1}{3}$  for  $\beta > \frac{\Theta^{-1}(1 - C)(\Psi^{-1}(1 - C))^2}{8\bar{\theta}(1 - \phi^*)}$ .

576 The equilibrium market share and profitability are calculated as follows:

$$q_D^C = \frac{2\beta\Theta^{-1}(1-C)(1-\phi^*)(\bar{\theta}-c)}{8\beta\bar{\theta}(1-\phi^*)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}, \quad (35)$$

$$\Pi_{MD}^C = \frac{\beta\Theta^{-1}(1-C)(1-\phi^*)(\bar{\theta}-c)^2}{8\beta\bar{\theta}(1-\phi^*)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}, \quad (36)$$

$$\Pi_{RD}^C = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2 \left[ 4\beta\bar{\theta}(1-\phi^*)^2 - \phi\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{\left[ 8\beta\bar{\theta}(1-\phi^*)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]^2}, \quad (37)$$

$$\Pi_{SCD}^C = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2 \left[ 12\beta\bar{\theta}(1-\phi^*)^2 - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{\left[ 8\beta\bar{\theta}(1-\phi^*)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]^2}. \quad (38)$$

581

582 **Proposition 5:** *In the case with a cost-sharing contract, a higher consumer WTP*  
 583 *a premium for green products and consumer sensitivity to greenness have a positive*  
 584 *effect on the retail price, the degree of greenness, the market share, and the profits of*  
 585 *supply chain players, respectively. The equilibrium values are shown in the following*  
 586 *order:*

$$\frac{\partial p_D^C}{\partial \Phi} > 0, \frac{\partial g_D^C}{\partial \Phi} > 0, \frac{\partial w_D^C}{\partial \Phi} > 0, \frac{\partial \Pi_{MD}^C}{\partial \Phi} > 0, \frac{\partial \Pi_{RD}^C}{\partial \Phi} > 0, \frac{\partial \Pi_{SCD}^C}{\partial \Phi} > 0. \quad (39)$$

588 Proposition 5 suggests that consumer WTP a premium for green products and the degree  
 589 of belief in consumer sensitivity to greenness have a positive effect on the retail price,  
 590 the degree of greenness, the market share, and the profits of supply chain players when  
 591 there is a cost-sharing contract in place, as the decentralised scenario does not include  
 592 a cost-sharing contract.

593 However, there is a mismatch between the increase in the level of greenness of a  
 594 product and increasing the premium that consumers are willing to pay for green  
 595 products. In other words, although consumers are willing to spend more money, they  
 596 cannot buy greener products. This is because investment in technology causes a rapid  
 597 increase in costs, so the manufacturer will keep the increase in the greenness of a  
 598 product to a minimum.

599

$$\text{600 } \mathbf{Proposition 6:} \quad \frac{\partial \phi}{\partial \beta} < 0, \frac{\partial \phi}{\partial \Psi^{-1}(1-C)} > 0, \frac{\partial \phi}{\partial \bar{\theta}} < 0.$$

$$\text{601 } \mathbf{Proof:} \quad \frac{\partial \phi}{\partial \beta} = -\frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta^2\bar{\theta}} < 0, \quad \frac{\partial \phi}{\partial \Psi^{-1}(1-C)} = \frac{A\Psi^{-1}(1-C)}{8\beta\bar{\theta}} > 0,$$

$$\text{602 } \frac{\partial \phi}{\partial \bar{\theta}} = -\frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta\bar{\theta}^2} < 0.$$

603 Proposition 6 shows that, when the cost of greening products ( $\beta$ ) increases, the

604 retailer will contribute a lower proportion of  $\phi$  to maintain profitability. At the same  
605 time, if there is a high consumer WTP a premium for green products, the retailer will  
606 also pay a lower proportion of  $\phi$ , because when the consumer WTP for green products  
607 increases, the manufacturer will improve the degree of greenness of their products,  
608 thereby incurring an increase in greening costs. To maintain profitability, the retailer  
609 will pay a lower proportion of the costs. However, when the degree of belief in  
610 consumer sensitivity to greenness  $\Psi^{-1}(1-C)$  increases, the retailer will contribute a  
611 larger share of  $\phi$ . This is because, when the consumer is willing to pay more for a  
612 greener product, the utility for consuming the green product increases, thus raising the  
613 demand for the green product. This increase in demand can increase the profit obtained  
614 by the retailer. Thus, a retailer will be willing to offer to pay a higher proportion of  $\phi$   
615 when  $\Psi^{-1}(1-C)$  increases.

616 These results imply that supply chain decision-makers and policymakers can  
617 improve consumer sensitivity to green products through appropriate policies. This, in  
618 turn, will contribute to promoting the development of the green product market.

619  
620 **Proposition 7:** *Compared to the decentralised equilibrium values, the values in*  
621 *the case with a cost-sharing contract are as follows:*

$$622 \quad p_D^C > p_D, w_D^C > w_D, g_D^C > g_D. \quad (40)$$

623 These results indicate that the cost-sharing contract case has a higher degree of  
624 greenness than the decentralised model. However, a greater level of greenness will raise  
625 the wholesale price and the retail price, which will increase the purchase cost for  
626 consumers.

627  
628 **Proposition 8:** *Compared to the amount of profit generated in the decentralised*  
629 *scenario under confidence level  $C$ , the case with a cost-sharing contract produces*  
630 *higher profit values:*

$$631 \quad \Pi_{MD}^C > \Pi_{MD}, \Pi_{RD}^C > \Pi_{RD}, \Pi_{SCD}^C > \Pi_{SCD}. \quad (41)$$

632  
633 The results indicate that the profit obtained in the decentralised scenario is lower  
634 than that in the cost-sharing contract case. Interestingly, this implies that the retailer can  
635 obtain greater profits by sharing the greening costs. This finding serves to facilitate the  
636 use of cost-sharing contracts, because a retailer who bears part of the greening costs  
637 will reduce the costs for the manufacturer, thus prompting the manufacturer to increase  
638 the level of greenness of a product. A higher level of greenness is likely to lead to a  
639 higher retail price and a greater share of the market, thus enabling the manufacturer and

640 the retailer to obtain more profit than they could without a cost-sharing contract. This  
 641 may also explain why retailers are generally willing to bear the costs of greening  
 642 products. The finding is relevant to green production and provides a meaningful  
 643 reference that supply chain participants and policymakers can use to encourage  
 644 manufacturers to produce greener products.  
 645

## 646 **5. Numerical Study**

647 In this section, we explain the numerical simulations that were carried out to  
 648 support parts of the theoretical analysis described above. We assumed that  
 649  $A = F(1000, 2000)$  ,  $\alpha = F(0.2, 1)$  ,  $c = 4$  . Then  $A = \Theta^{-1}(1-C) = 2000 - 1000C$  ,  
 650  $\alpha = \Psi^{-1}(1-C) = 1 - 0.8C$  . The value of  $\bar{\theta}$  was varied from 50 to 100. The value of  $\beta$

651 had to satisfy the following requirement:  $\beta > \frac{A\alpha^2}{8\bar{\theta}(1-\phi)}$  . As described in the first

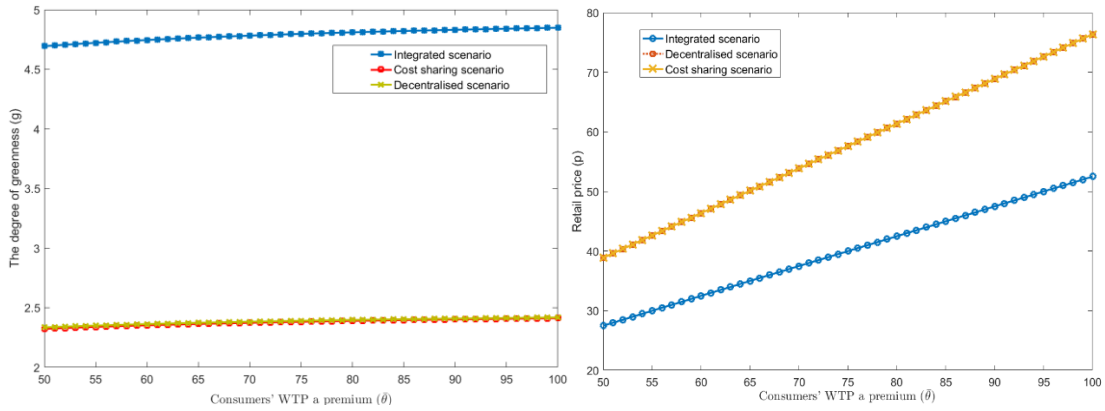
652 subsection, we analysed the influence of consumer WTP for green products, the cost of  
 653 greening, and consumer sensitivity to the degree of greenness on the decision variables,  
 654 the market demand and supply chain profits under the condition of absolute risk  
 655 aversion with  $C=1$ . We then compared the effects of these factors in different scenarios.  
 656 The second subsection describes how we investigated the impact of the confidence  
 657 level on the equilibrium results with a confidence level of less than 1.  
 658

### 659 *5.1. Analysis of results under condition of absolute risk aversion with $C=1$*

#### 660 *5.1.1. Impact of consumers' WTP a premium for green products*

661 As a key factor that affects the demand for green products, consumer WTP for  
 662 green products has attracted considerable attention from supply chain players. Thus, we  
 663 first examined the effect of consumers' WTP a premium for green products on the  
 664 optimal strategies that could be used by supply chain players, as well as on market  
 665 demand and supply chain profits. Figure 3 shows that consumers' WTP a premium for  
 666 green products has an increasing impact on the degree of greenness of a product and  
 667 the retail price. Furthermore, the level of greenness of the product is highest in the  
 668 integrated channel scenario and lowest in the decentralised channel scenario. More  
 669 importantly, the cost-sharing rate borne by the retailer decreases with consumers' WTP  
 670 a premium for green products. This can provide a reference that retailers could use for  
 671 sharing the greening costs, which may be substantial in the sensitive green economy  
 672 (see Fig. 4(a)). The market demand and supply chain profits increase with an increase  
 673 in consumer WTP for green products (see Fig. 2 (b)) and Fig. 5). Interestingly, the  
 674 integrated channel scenario has the largest market demand, and the decentralised

675 channel scenario has the smallest market demand, a finding which is similar to that for  
 676 the degree of greenness. In the case with a cost-sharing contract scenario, supply chain  
 677 profits are higher than in the decentralised case, and 34% more profit on average can  
 678 be obtained via the integrated supply chain than is the case with a cost-sharing contract.



679

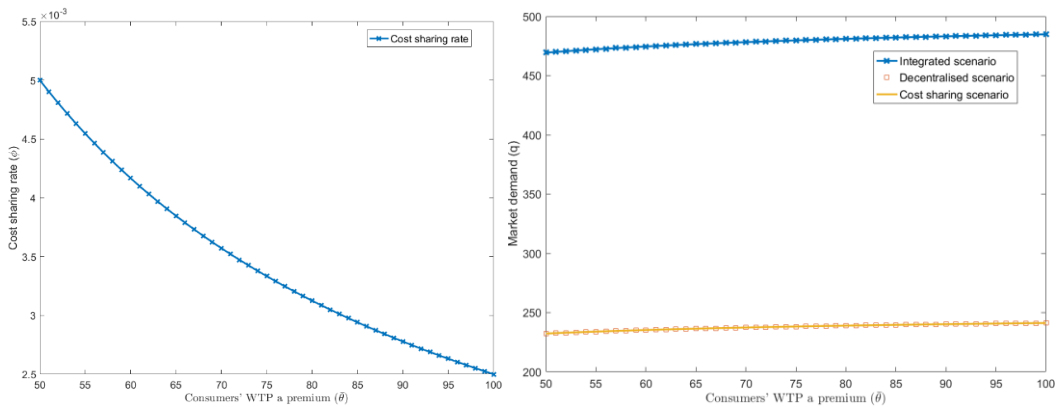
(a) The impact of consumers' WTP a premium on the degree of greenness

(b) The impact of consumers' WTP a premium on the retail price

680

681 **Fig 3.** The impact of consumers' WTP a premium for green products on the degree of  
 682 greenness and the retail price.

683



684

685

(a) The impact of consumers' WTP a premium on the cost-sharing rate

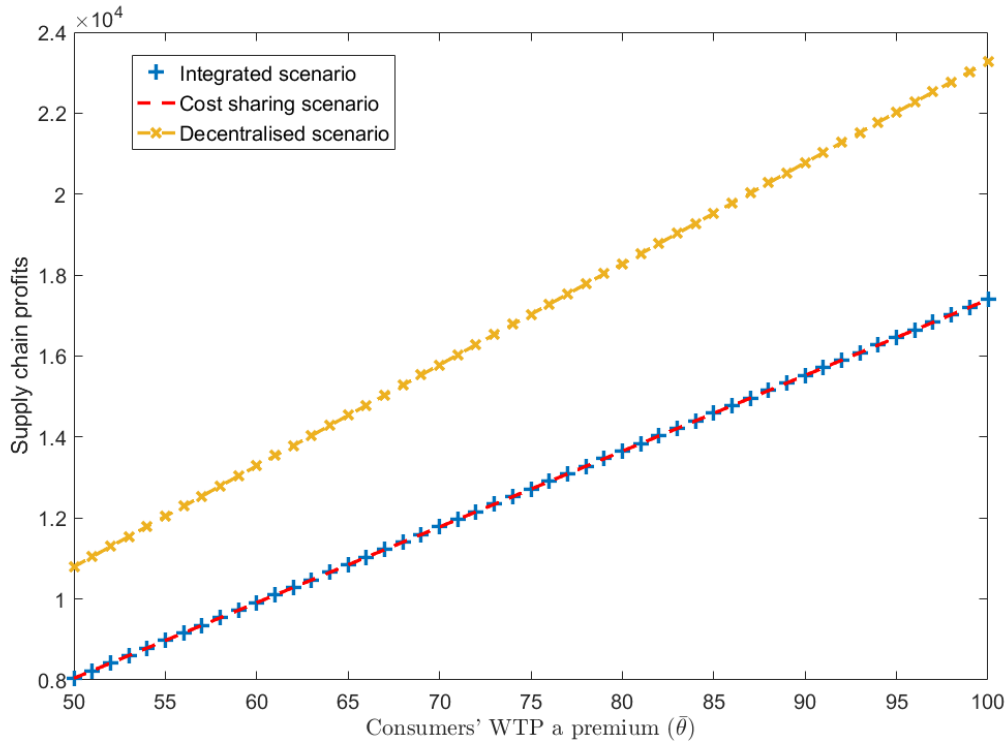
(b) The impact of consumers' WTP a premium on the quantity of market demand

686

687

688

**Fig 4.** The impact of consumers' WTP a premium for green products on the cost-sharing rate and the quantity of market demand.

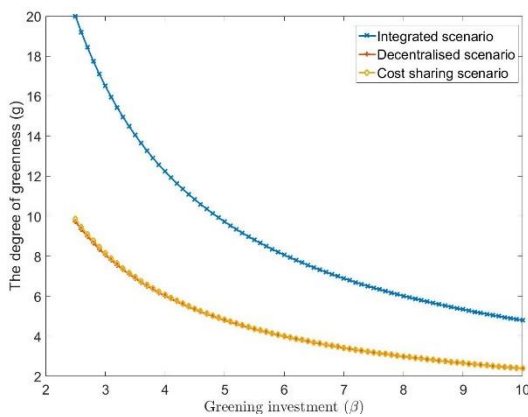


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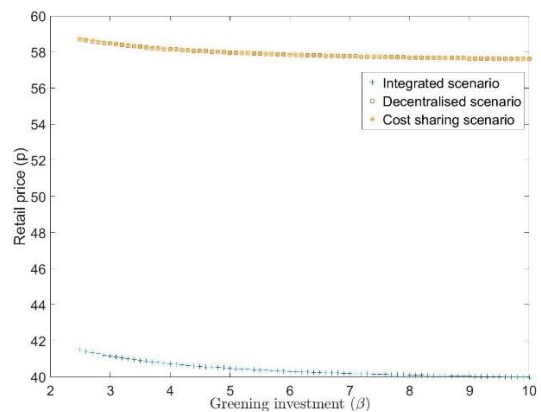
**Fig 5.** Impact of consumers' WTP a premium for green products on the profits of supply chain players.

693 *5.1.2. Impact of greening investment*

694 According to the following figures, investments in greening have an impact upon  
695 the decision variables, the cost-sharing rate, the market demand, and the profits of the  
696 supply chain participants (see Fig. 6 - Fig. 8). Furthermore, the level of greenness of a  
697 product is highest in the integrated channel scenario while the opposite is true for the  
698 decentralised channel scenario. More importantly, the cost-sharing rate offered by the  
699 retailer decreases with the level of investment in greening, which indicates that the  
700 retailer will reduce the cost-sharing rate in order to maximise profits as the  
701 manufacturer's investment in greening increases (see Fig. 8).  
702



(a) The impact of greening investment on the



(b) The impact of greening investment

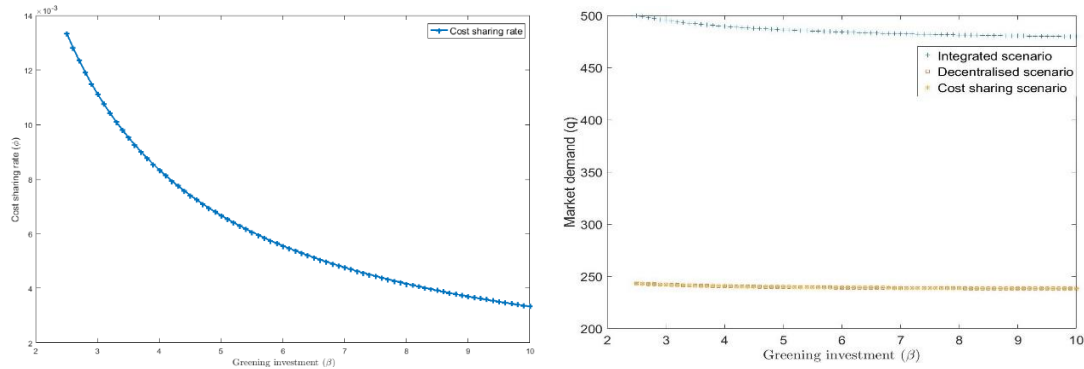
degree of greenness

on the retail price

703

704

**Fig 6.** The impact of greening investment on the degree of greenness and the retail price



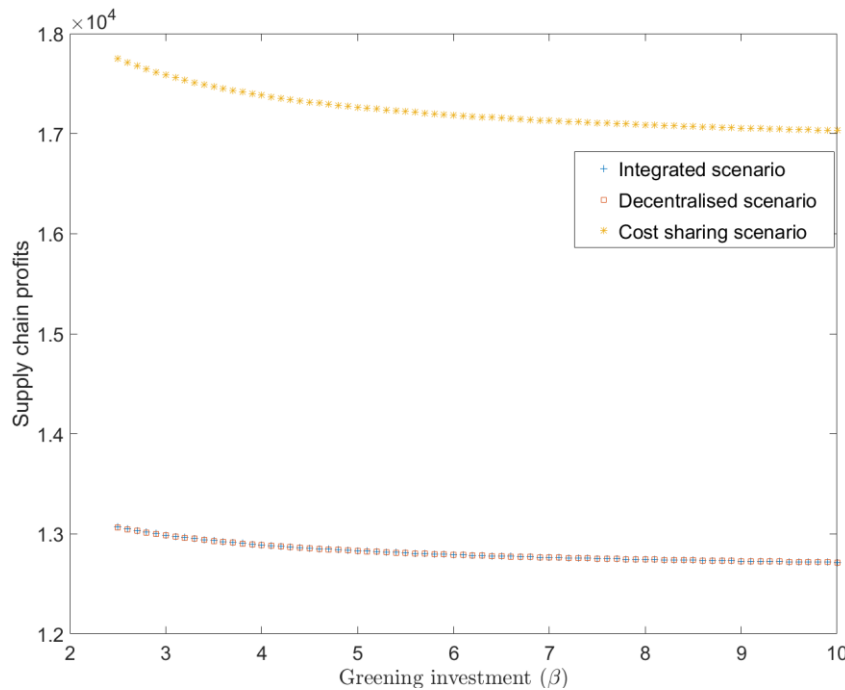
(a) The impact of greening investment on the cost-sharing rate

(b) The impact of greening investment on the quantity of market demand

705

706

**Fig 7.** The impact of greening investment on the cost-sharing rate and the quantity of market demand.



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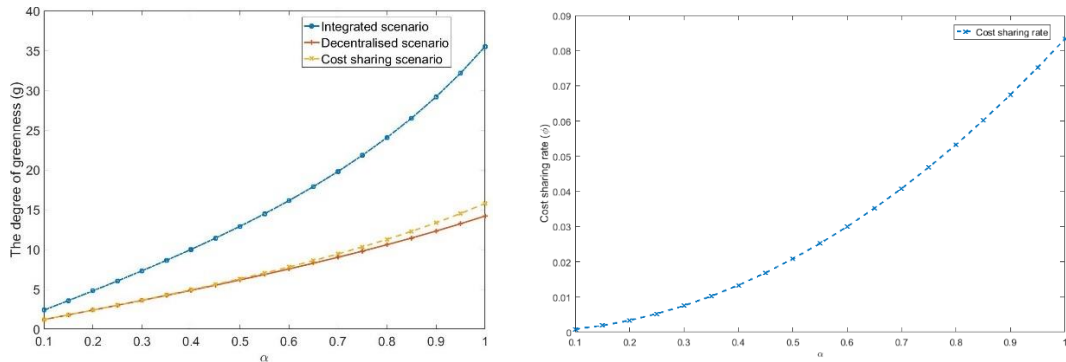
**Fig 8.** The impact of greening investment on the profits of the supply chain participants.

### 710 5.1.3. Influence of consumer sensitivity to the degree of greenness

711 Consumer sensitivity to the degree of greenness is another factor that can affect  
712 the demand for green products. We investigated the influence of consumer sensitivity  
713 to greenness using the degree of greenness and the cost-sharing rate. Fig. 9 (a) illustrates  
714 the equilibrium value of the degree of greenness under three scenarios. Compared to  
715 the other two scenarios, the integrated scenario has the highest degree of greenness with

716 changes to  $\alpha$ . This means that an integrated scenario can create a greener channel.  
 717 Furthermore, according to Fig. 9 (b), increasing  $\alpha$  can increase the retailer's cost-  
 718 sharing rate with regard to green products. This is because an increase in  $\alpha$  means  
 719 that consumers are more concerned with the greenness of a product. A retailer that  
 720 offers a higher cost-sharing rate can decrease the greening costs incurred by the  
 721 manufacturer, thereby prompting the manufacturer to improve the degree of greenness  
 722 of a product. This finding implies that supply chain participants and policymakers can  
 723 enhance consumer sensitivity to green products through appropriate policies, and that  
 724 this can contribute to promoting the development of the green product market.

725



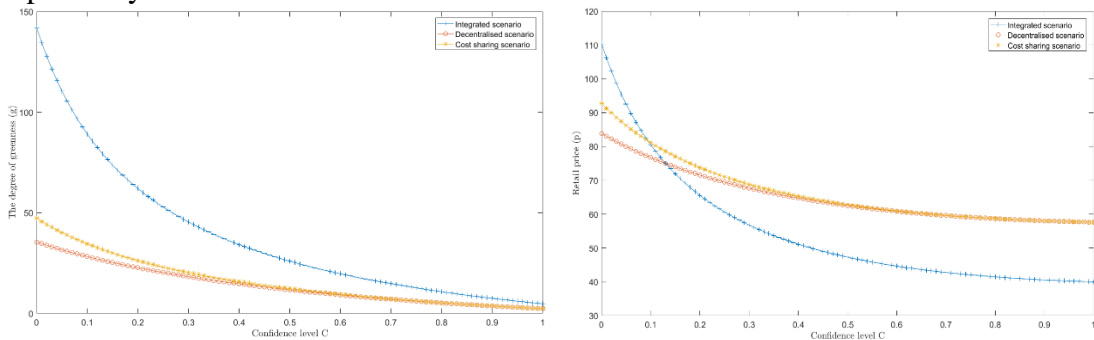
(a) The impact of consumer sensitivity on the degree of greenness of a product

(b) The impact of consumer sensitivity on the cost-sharing rate

726 **Fig 9.** The impact of consumer sensitivity on the degree of greenness of a product and  
 727 the cost-sharing rate.  
 728

729 *5.2. Analysis of results with  $C < 1$*

730 In this section, we focus on the impacts of the confidence level on the degree of  
 731 greenness, retail price, profits of supply chain members and cost sharing rate,  
 732 respectively.



733

(a) The impacts of confidence level on the degree of greenness of a product

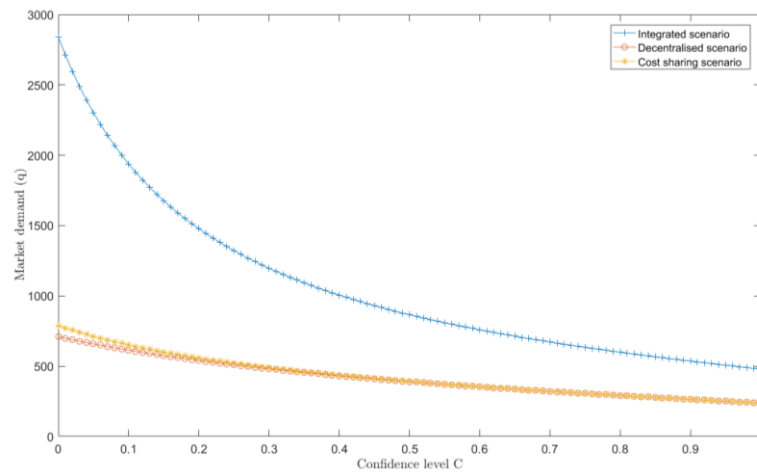
(b) The impacts of confidence level on retail price

734 **Fig 10.** The impacts of confidence level on the degree of greenness and retail price.

735 Fig. 10 illustrates that the degree of greenness of a product and the retail price  
 736 decrease with respect to the confidence level. The degree of greenness under the  
 737 integrated scenario is greater than under the cost sharing scenario, and is also greater



738 than under the decentralised scenario. This is because investment in a green product  
 739 will decrease as the risk increases, which will lead to a lower degree of greenness.  
 740 However, the impact of the confidence level on the retail price follow a different trend.  
 741 It was found that the retail price is still highest in the integrated scenario, when the  
 742 confidence level is relatively low. As the confidence level increases, the value of the  
 743 retail price decreases significantly and the rankings quickly drop. This is caused by the  
 744 rapid decline in greenness of a product. Compared with the integrated scenario, the  
 745 degree of greenness of a product under the decentralised scenario and the cost sharing  
 746 scenario decrease more gently as the confidence level increases.



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**Fig 11.** The impacts of the confidence level on market demand.

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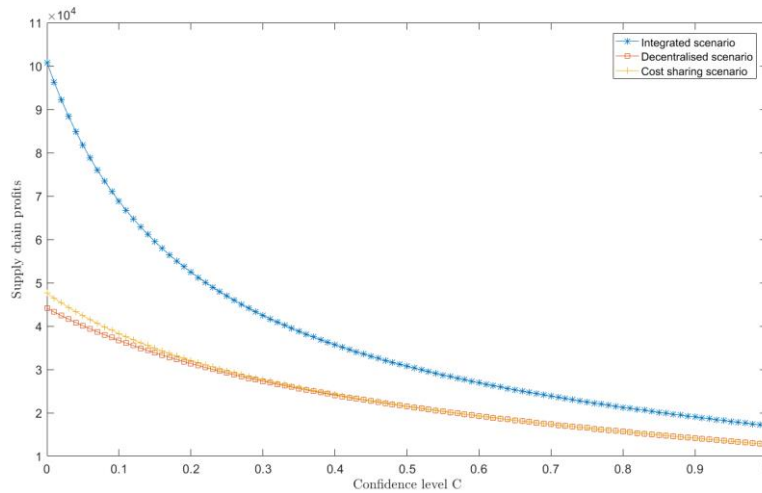
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Fig. 11 shows that the impacts of the confidence level on market demand follows a similar trend to that observed for the greenness of a product. This may indicate that improving the greenness of a product has a positive effect on expanding the market share when other factors remain unchanged. Fig. 12 displays the impacts of the confidence level on profits under different scenarios. It can be seen that the confidence level significantly affects the profits of the supply chain. Moreover, the confidence level has the greatest influence on the profits under the integrated scenario, but less influence under the decentralised scenario and the cost sharing scenario. The results shown in Fig. 12 are mainly due to the trends described above in relation to greenness and market demand.

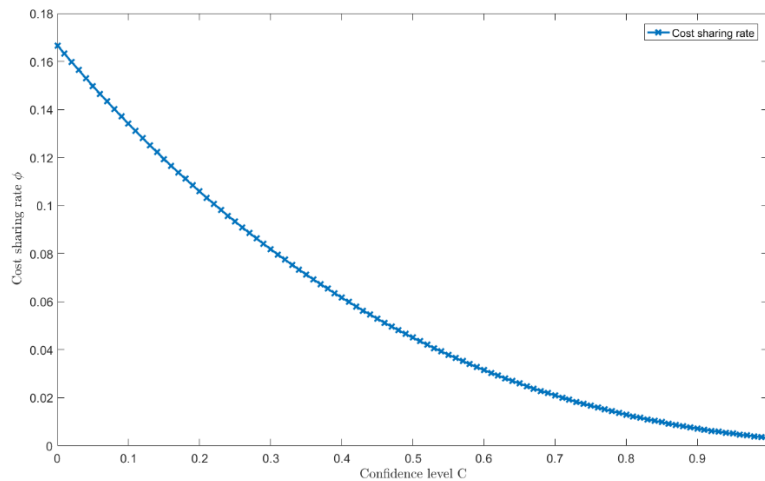


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**Fig 12.** The impacts of confidence level on profits under different scenarios.

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764

**Fig 13.** The impacts of confidence level on the cost sharing rate.

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766

767 Fig. 13 illustrates the effects of the confidence level on the cost sharing rate. It can  
 768 be seen that the confidence level significantly affects the cost sharing rate. When the  
 769 risk rises, the retailer will lower the cost sharing rate to reduce the potential risks. A  
 770 lower cost-sharing ratio would cause the manufacturer to invest less in green products,  
 771 which would be detrimental to the promotion of green products and the development  
 772 of a low-carbon economy. In this case, increasing consumer sensitivity to green  
 773 products may help to mitigate the decline in the cost-sharing rate.

774

## 775 6. Discussion and Conclusions

776 As consumers become increasingly aware of environmental issues, they show a  
 777 greater WTP for green products (Ghosh and Shah, 2015; IshaSwini and Datta, 2011).  
 778 Thus, green market competition has become an active research area within the field of  
 779 operations research. Moreover, the rapid development of green products has had the

780 effect of attracting researchers to study strategic issues involving green products. In  
781 light of this, it is meaningful to investigate the impact of consumers' WTP for green  
782 products, investment in green technology, and green cost-sharing between supply chain  
783 participants. Motivated by these factors, we first explored consumers' WTP for green  
784 products and then investigated its impact on cost-sharing contracts and decision making  
785 by green supply chain participants. Two different cases were considered: one with a  
786 cost-sharing contract, and one without a cost-sharing contract.

787 This study produced some interesting and important findings. First, we found that  
788 consumer willingness to pay a higher premium for green products, counterintuitively,  
789 does not make the supply chain greener, and nor does it improve the quality of the  
790 environment. This explains why governments expend a great deal of effort on  
791 increasing consumer WTP for green products, but often do not achieve the expected  
792 outcomes. The finding also challenges the conventional argument that greater  
793 environmental awareness is beneficial for the green economy and the environment  
794 (Zhang et al., 2015). This may be due to a lack of focus on the transmission mechanism  
795 between consumers' WTP for green products and supply chain decisions. Therefore,  
796 predictions about the positive effect of consumer WTP on the development of the green  
797 supply chain appear to be over-optimistic. However, consumer willingness to pay more  
798 for green products and retailers sharing the costs of greening products can work in  
799 tandem to encourage manufacturers to increase their level of green investment. This  
800 study links consumers' WTP with the demand for green products and has shown that  
801 understanding this relationship can help to make the supply chain members more  
802 perceptive about changes in consumer preferences. If consumers prefer greener  
803 products and are willing to pay more for them, the manufacturer will rapidly increase  
804 their investment in green technology, which will incur higher costs. Consequently, the  
805 retailer will share the rapidly rising costs via a negotiated cost-sharing contract.  
806 However, the retailer will also be quick to anticipate that the manufacturer will invest  
807 more in the future, and hence the former will immediately make a cost-sharing  
808 adjustment and negotiate with the manufacturer to reduce the cost-sharing rate. Faced  
809 with rising costs, the manufacturer will eventually decelerate the pace of their  
810 investment in green products.

811 This finding is closely linked to green consumption, and could also provide a  
812 useful reference for supply chain participants and the government to explore  
813 incentivising mechanisms with which to increase the premium that consumers are  
814 willing to pay for green products and consumer sensitivity to greenness. To resolve this  
815 contradiction, retailers and manufacturers need to cooperate more closely. For example,  
816 in response to the 'Huawei Sustainability Report 2013', Huawei implemented a  
817 complete new green supply chain management system. Meanwhile, JD, China's second  
818 largest retailer in 2019, launched 'the Running Chicken', an innovative poverty  
819 alleviation project designed to integrate new supply chains in rural areas. The company  
820 also developed a green supply chain known as the 'Qingliu Plan'. Dell's business  
821 success owes much to its rapid response supply chain. The firm closely integrated  
822 upstream and downstream members and established an entire new mode of business  
823 operation built around customers and suppliers. Dell shares information with suppliers

824 through an Enterprise Resource Planning (ERP) system to facilitate a highly flexible  
825 supply chain, which allows it to make dynamic adjustments to the production plans and  
826 fulfil the aim of achieving ‘virtual integration’. These findings can provide theoretical  
827 references and practical guidance for small and medium-sized enterprises in particular.  
828 In addition, this paper provides a theoretical reference for the integration of the green  
829 supply chain.

830

831 Second, although this study agrees with the findings of some previous research that  
832 retailers are willing to bear part of the greening costs together with manufacturers, the  
833 optimal cost-sharing rate produced by the modelling in this study is lower than the value  
834 claimed in previous research (e.g., Ghosh and Shah, 2015). This is perhaps due to the  
835 fact that our research took more practical considerations into account, most notably the  
836 effect of consumers’ WTP for green products on the participants’ decision-making  
837 process. This allows consumers’ preference for green products to be quickly and easily  
838 captured by manufacturers, who then respond by increasing their investment in green  
839 products. This increase in investment will incur higher costs, which will be partly borne  
840 by retailers under the terms of the cost-sharing contract. Thus, the retailer will negotiate  
841 with the manufacturers to reduce their share. In addition, unlike in the previous studies  
842 carried out by Liu (2012) and Zhang (2014) that optimise strategies by considering  
843 consumers’ environmental awareness, this study takes consumer WTP a premium for  
844 green products into account. By doing so, the supply chain participants can obtain a  
845 higher market share and produce more profits. In addition, we found that retailers are  
846 willing to lower the cost sharing rate to reduce the potential risks as the confidence level  
847 increases. As would be expected, when the risk increases, this is likely to lower the  
848 degree of greenness of a product, the retail price and the profits of supply chain  
849 members.

850 The main contribution of this work lies in exploring heterogeneous consumers’  
851 WTP for green products and its effects on enabling optimal decisions to be made within  
852 a green supply chain under a cost-sharing contract and conditions of uncertainty. The  
853 findings can be used to help the manufacturer to make cost-sharing adjustments and  
854 negotiate with the retailer to bear a higher cost-sharing rate within the green product  
855 market, and thus contribute to creating a low carbon economy in the field of green  
856 supply chain management. First, this study is one of the first to shed light on the  
857 transmission mechanism that operates between consumer demand for green products  
858 and supply chain members’ (e.g., retailers and manufacturers) decisions under  
859 conditions of uncertainty by taking consumers’ WTP for green products into account.  
860 In recent years, due to increasing levels of awareness and education, concern for the  
861 environment and advertising campaigns, consumers have become increasingly willing  
862 to pay more for green products (Goldstein et al., 2008; Kaman, 2008; Sheehan et al.,  
863 2012; Zhang and Wu, 2012). If consumers’ WTP for green products is not taken into  
864 account in relation to decision-making within the green supply chain, it will make it  
865 much more difficult for retailers to respond to consumer preferences and understand or  
866 predict the behaviour of other members of the green supply chain. Our study focused  
867 on this aspect because of its relevance to current market trends.

868           Second, this study complements research on the traditional demand function by  
869 linking consumer WTP for green products to the demand for green products, in order  
870 to gain a more realistic and accurate understanding of the market and thus implement  
871 practices designed to improve the management of the green supply chain. This work is  
872 among the first to incorporate heterogeneous consumers' WTP into the demand for  
873 green products, and thus provides a key theoretical foundation for green supply chain  
874 decision-making and a means of achieving the optimal cost-sharing rate in the  
875 coordination of the green supply chain. If attention is not paid to consumers' WTP for  
876 green products in regard to decision-making within the green supply chain, retailers  
877 will find it hard to respond appropriately or understand the behaviour of other members  
878 of the green supply chain. Capturing this aspect could help supply chain members to  
879 quickly catch onto changes in consumer preferences and implement green supply chain  
880 practices in a timely manner.

881           Future research could focus on the main factors affecting consumers' WTP for  
882 green products based on empirical analysis of different types of products and consumer  
883 utility functions, so as to gain a more accurate picture of the impact of consumers' WTP  
884 for green products on the decision-making of supply chain members and on the  
885 environment. In addition, further research could also build on the findings of this study  
886 to explore the idea that consumers and supply chain players may make irrational  
887 decisions.

888

889 **Disclosure statement**

890 No potential conflict of interest was reported by the authors.

891

892 **Data Availability Statement**

893 Some or all data, models, or code generated or used during the study are available from  
894 the corresponding author by request.

895

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1035 **Appendix**

1036 **Integrated channel scenario:**

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 1038  
 1039

*Proof of Theorem 1.* In an integrated channel, we solve the supply chain's profit function:

1040 
$$\max_{p,g} \Pi_{SCI} = (p-c) \frac{\Theta^{-1}(1-C) [\bar{\theta} - p + \Psi^{-1}(1-C)g]}{\bar{\theta}} - \beta g^2$$

1041 The first order conditions

1042 
$$\frac{\partial \Pi_{SCI}}{\partial p} = \frac{\Theta^{-1}(1-C) [\bar{\theta} - p + \Psi^{-1}(1-C)g] - \Theta^{-1}(1-C)(p-c)}{\bar{\theta}}$$

1043 and

1044 
$$\frac{\partial \Pi_{SCI}}{\partial g} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(p-c)}{\bar{\theta}}$$

1045 The Hessian 
$$H = \begin{vmatrix} \frac{-2\Theta^{-1}(1-C)}{\bar{\theta}} & \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{\bar{\theta}} \\ \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{\bar{\theta}} & -2\beta \end{vmatrix},$$

1046  $H$  is negative definite for  $4\beta\bar{\theta} > \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2$

1047 By solving the first order conditions, we get

$$1048 \quad p_I = \frac{2\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

$$g_I = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(\bar{\theta} - c)}{4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

□

1051 **Proof of Proposition 1**

$$1052 \quad \frac{\partial g_I}{\partial \bar{\theta}} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C) \left[ 4\beta c - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{\left[ 4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]^2}$$

$$1053 \quad \frac{\partial p_I}{\partial \bar{\theta}} = \frac{1}{2} + \frac{\Psi^{-1}(1-C)}{2} \frac{\partial g}{\partial \bar{\theta}}$$

$$1054 \quad \frac{\partial q_I}{\partial \bar{\theta}} = \frac{2\Theta^{-1}(1-C)\beta \left[ 4\beta c - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{\left[ 4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]^2}$$

$$1055 \quad \frac{\partial \Pi_{SCI}}{\partial \bar{\theta}} = 2\beta\Theta^{-1}(1-C)(\bar{\theta} - c)$$

1056 If  $4\beta c > \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2$ ,  $\frac{\partial g_I}{\partial \bar{\theta}} > 0$ ,  $\frac{\partial p_I}{\partial \bar{\theta}} > 0$ ,  $\frac{\partial q_I}{\partial \bar{\theta}} > 0$ ,  $\frac{\partial \Pi_{SCI}}{\partial \bar{\theta}} > 0$ . □

1057

1058 **Decentralised scenario:**

1059

1060 **Proof of Theorem 2**

1061 We first solve the retailer's profit function:

$$1062 \quad \max_p \Pi_{RD} = (p - w) \frac{\Theta^{-1}(1-C) \left[ \bar{\theta} - p + \Psi^{-1}(1-C)g \right]}{\bar{\theta}} - \phi\beta g^2$$

1063 The first order condition

$$1064 \quad \frac{\partial \Pi_{RD}}{\partial p} = \frac{\Theta^{-1}(1-C) \left[ \bar{\theta} - p + \Psi^{-1}(1-C)g \right] - \Theta^{-1}(1-C)(p - w)}{\bar{\theta}}$$

1065 The second order condition

$$1066 \quad \frac{\partial^2 \Pi_{RD}}{\partial p^2} = \frac{-2\Theta^{-1}(1-C)}{\bar{\theta}} < 0$$

1067 Thus the retailer's profit function is strictly concave in  $p$ .

1068 The optimal price is

1069 
$$p = \frac{\bar{\theta} + \Psi^{-1}(1-C)g + w}{2}$$

1070 We then solve the manufacturer's profit function

1071 
$$\max_{w,w} \Pi_{MD} = (w-c) \frac{\Theta^{-1}(1-C)[\bar{\theta} - p + \Psi^{-1}(1-C)g]}{\bar{\theta}} - \beta g^2$$

1072 The first order condition:

1073 
$$\frac{\partial \Pi_{MD}}{\partial w} = \frac{\Theta^{-1}(1-C)[\bar{\theta} - w + \Psi^{-1}(1-C)g] - \Theta^{-1}(1-C)(w-c)}{2\bar{\theta}}$$

1074 
$$\frac{\partial \Pi_{MD}}{\partial g} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(w-c)}{2\bar{\theta}} - 2\beta g$$

1075 The Hessian H is:

1076 
$$H = \begin{vmatrix} \frac{\partial^2 \Pi_{MD}}{\partial w^2} & \frac{\partial^2 \Pi_{MD}}{\partial w \partial g} \\ \frac{\partial^2 \Pi_{MD}}{\partial g \partial w} & \frac{\partial^2 \Pi_{MD}}{\partial g^2} \end{vmatrix} = \begin{vmatrix} \frac{-\Theta^{-1}(1-C)}{\bar{\theta}} & \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{2\bar{\theta}} \\ \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{2\bar{\theta}} & -2\beta \end{vmatrix}$$

1077  $H$  is negative definite for  $8\beta\bar{\theta}^2 > \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2$

1078

1079 Thus the manufacturer's profit function is jointly concave in  $w$  and  $g$ . We then  
1080 get the following:

1081 
$$w(g) = \frac{\bar{\theta} + \Psi^{-1}(1-C)g + c}{2}$$

1082 
$$g(w) = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(w-c)}{4\beta\bar{\theta}}$$

1083 By substituting the value of  $w$  and  $g$  for the value of  $p$ , we get:

1084 
$$g_D = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(\bar{\theta} - c)}{8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

1085 
$$w_D = \frac{4\beta\bar{\theta}(\bar{\theta} + c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 c}{8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

1086 
$$p_D = \frac{2\beta\bar{\theta}(3\bar{\theta} + c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 c}{8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

1087 In order to make sure  $w_D$  is positive,  $8\beta c > \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2$  should be  
 1088 satisfied. □

1089

1090 **Proof of Proposition 2**

$$1091 \quad \frac{\partial g_D}{\partial \bar{\theta}} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)\left[8\beta c - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2} > 0$$

$$1092 \quad \frac{\partial p_D}{\partial \bar{\theta}} = \frac{12\beta\bar{\theta}\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right] + 6\beta c\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2} > 0$$

$$1093 \quad \frac{\partial w_D}{\partial \bar{\theta}} = \frac{8\beta\bar{\theta}\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right] + 4\beta\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2} > 0$$

$$1094 \quad \frac{\partial q_D}{\partial \bar{\theta}} = \frac{2\beta\Theta^{-1}(1-C)\left[8\beta c - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2} > 0$$

$$1095 \quad \frac{\partial \Pi_{MD}}{\partial \bar{\theta}} = \frac{2\beta(\bar{\theta} - c)\Theta^{-1}(1-C)\left[4\beta(\bar{\theta} + c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^2} > 0$$

$$1096 \quad \frac{\partial \Pi_{SC}}{\partial \bar{\theta}} = \frac{\partial \Pi_{MD}}{\partial \bar{\theta}} + \frac{\partial \Pi_{RD}}{\partial \bar{\theta}} > 0$$

$$1097 \quad \frac{\partial \Pi_{RD}}{\partial \bar{\theta}} = \frac{2\beta(\bar{\theta} - c)\Theta^{-1}(1-C)}{\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]^3} \left[8\beta^2\bar{\theta}^2 + 24\beta^2 c\bar{\theta} - \beta(\bar{\theta} - c)\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 - 4\beta\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right] > 0$$

1098

1099

□

1100 **Integrated Scenario VS. Decentralised Scenario**

1101

1102 **Proof of Proposition 3:**

$$1103 \quad p_D - p_I = \frac{2\beta\bar{\theta}(\bar{\theta} - c)\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right] + 6\beta\bar{\theta}(\bar{\theta} - c)\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]} < 0$$

$$1104 \quad g_D - g_I = \frac{-4\beta\bar{\theta}(\bar{\theta} - c)\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]} < 0$$

$$1105 \quad q_D - q_I = \frac{-8\beta^2\bar{\theta}(\bar{\theta} - c)\Theta^{-1}(1-C)}{\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]} < 0$$

1106

□

1107 ***Proof of Proposition 4:***

$$1108 \quad \Pi_{SCD} - \Pi_{SCI} = \frac{\beta(\bar{\theta} - c)^2\Theta^{-1}(1-C)\left[-32\beta^2\bar{\theta} - 4\beta\bar{\theta}^2\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]}{\left[4\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]\left[8\beta\bar{\theta} - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2\right]} < 0$$

1109

□

1110

1111 **Cost sharing contract scenario**

1112

1113 ***Proof of Theorem 3***

1114 We first solve the retailer's profit function

$$1115 \quad \max_p \Pi_R^c = (p - w) \frac{\Theta^{-1}(1-C)\left[\bar{\theta} - p + \Psi^{-1}(1-C)g\right]}{\bar{\theta}} - \phi\beta g^2$$

1116 The first order condition

$$1117 \quad \frac{\partial \Pi_R^c}{\partial p} = \frac{\Theta^{-1}(1-C)\left[\bar{\theta} - p + \Psi^{-1}(1-C)g\right] - \Theta^{-1}(1-C)(p - w)}{\bar{\theta}}$$

1118 The second order condition

$$1119 \quad \frac{\partial^2 \Pi_R^c}{\partial p^2} = \frac{-2\left[\Theta^{-1}(1-C)\right]^2}{\bar{\theta}} < 0$$

1120 Thus  $\Pi_R^c$  is concave with  $p$ , and the optimal price is:

$$1121 \quad p = \frac{\bar{\theta} + w + \Psi^{-1}(1-C)g}{2}$$

1122 We then solve the profit function of the manufacturer:

$$1123 \quad \max_{g,w} \Pi_M^c = (w - c) \frac{\Theta^{-1}(1-C)\left[\bar{\theta} - p + \Psi^{-1}(1-C)g\right]}{\bar{\theta}} - c(1 - \phi)\beta g^2$$

1124 The first order condition

$$1125 \quad \frac{\partial \Pi_M^c}{\partial w} = \frac{\Theta^{-1}(1-C)\left[\bar{\theta} - w + \Psi^{-1}(1-C)g\right] - \Theta^{-1}(1-C)(w - c)}{2\bar{\theta}}$$

$$1126 \quad \frac{\partial \Pi_M^c}{\partial g} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(w-c)}{2\bar{\theta}} - 2(1-\phi)\beta g$$

1127 The Hessian  $H$  is:

$$1128 \quad H = \begin{vmatrix} \frac{-\Theta^{-1}(1-C)}{\bar{\theta}} & \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{2\bar{\theta}} \\ \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{2\bar{\theta}} & -2(1-\phi)\beta \end{vmatrix}$$

1129  $H$  is negative definite for  $8\beta\bar{\theta}(1-\phi) > \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2$

1130

1131 The optimal values of  $g_D^c$ ,  $w_D^c$ ,  $p_D^c$  are:

$$1132 \quad g_D^c = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)(\bar{\theta}-c)}{8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

$$1133 \quad w_D^c = \frac{4\beta\bar{\theta}(1-\phi)(\bar{\theta}+c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 c}{8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2},$$

$$1134 \quad p_D^c = \frac{2\beta\bar{\theta}(1-\phi)(3\bar{\theta}+c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 c}{8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

1135 Finally, we solve the retailer's optimal cost-sharing parameter  $\phi$  by plugging

1136  $g_D^c$ ,  $w_D^c$  and  $p_D^c$  into the retailer's profit function:

$$1137 \quad \max_{\phi} \Pi_R^c(\phi) = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2 [4\beta\bar{\theta}(1-\phi)^2 - \phi\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2}$$

1138 The first order condition:

$$1139 \quad \frac{\partial \Pi_R^c}{\partial \phi} = \frac{4\beta(\bar{\theta}-c)^2 \left[ \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^4 - 16\beta\bar{\theta}\phi\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^3}$$

1140 The second order condition:

$$1141 \quad \frac{\partial^2 \Pi_R^c}{\partial \phi^2} < 0$$

1142 Thus the optimal value of  $\phi$  is:

$$1143 \quad \phi^* = \frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta\bar{\theta}}$$

1144 As  $8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 > 0$ , so  $\phi < \frac{1}{3}$

1145

1146 The optimal profit functions of the manufacturer, retailer and supply chain are:

$$1147 \quad \Pi_{MD}^c = \frac{\beta\Theta^{-1}(1-C)(1-\phi)(\bar{\theta}-c)^2}{8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}$$

$$1148 \quad \Pi_{RD}^c = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2[4\beta\bar{\theta}(1-\phi)^2 - \phi\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2}$$

$$1149 \quad \Pi_{SCD}^c = \frac{\beta\Theta^{-1}(1-C)(\bar{\theta}-c)^2[12\beta\bar{\theta}(1-\phi)^2 - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2}$$

1150

□

1151 **Proof of Proposition 5:**

$$1152 \quad \frac{\partial g_D^c}{\partial \bar{\theta}} = \frac{\Theta^{-1}(1-C)\Psi^{-1}(1-C)[8\beta(1-\phi)c - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0$$

$$1153 \quad \frac{\partial p_D^c}{\partial \bar{\theta}} = \frac{12\beta\bar{\theta}(1-\phi)[4\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2] + 6\beta c(1-\phi)\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0$$

$$1154 \quad \frac{\partial w_D^c}{\partial \bar{\theta}} = \frac{8\beta\bar{\theta}[4\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2] + 4\beta c(1-\phi)\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0$$

$$1155 \quad \frac{\partial q_D^c}{\partial \bar{\theta}} = \frac{2\beta\Theta^{-1}(1-C)(1-\phi)[8\beta c(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0$$

$$1156 \quad \frac{\partial \Pi_{MD}^c}{\partial \bar{\theta}} = \frac{2\beta\Theta^{-1}(1-C)(1-\phi)(\bar{\theta}-c)[4\beta(1-\phi)(\bar{\theta}+c) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]}{[8\beta\bar{\theta}(1-\phi) - \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0$$

$$1157 \quad \frac{\partial \Pi_{RD}^c}{\partial \bar{\theta}} > 0 \text{ for } \bar{\theta} > c$$

$$1158 \quad \frac{\partial \Pi_{SCD}^c}{\partial \bar{\theta}} = \frac{\partial \Pi_{MD}^c}{\partial \bar{\theta}} + \frac{\partial \Pi_{RD}^c}{\partial \bar{\theta}} > 0$$

1159

□

1160 **Proof of Proposition 6:**

$$1161 \quad \frac{\partial \phi}{\partial \beta} = -\frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta^2\bar{\theta}} < 0$$

$$1162 \quad \frac{\partial \phi}{\partial \Psi^{-1}(1-C)} = \frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{8\beta\bar{\theta}} > 0$$

$$1163 \quad \frac{\partial \phi}{\partial \bar{\theta}} = -\frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta\bar{\theta}^2} < 0$$

1164

□

1165 **Proof of Proposition 7:**

$$1166 \quad \frac{\partial g_D^c}{\partial \phi} = \frac{8\beta\bar{\theta}(\bar{\theta}-c)\Theta^{-1}(1-C)\Psi^{-1}(1-C)}{[8\beta\bar{\theta}(1-\phi)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^2} > 0, \quad g_D^c > g_D$$

$$1167 \quad \frac{\partial w_D^c}{\partial \phi} = \frac{4\beta\bar{\theta}(\bar{\theta}+c)+8\beta\bar{\theta}w_D^c}{8\beta\bar{\theta}(1-\phi)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2} > 0$$

$$1168 \quad \frac{\partial p_D^c}{\partial \phi} = \frac{\bar{\theta}}{2} + \frac{\Psi^{-1}(1-C)}{2} \frac{\partial g_D^c}{\partial \phi} + \frac{1}{2} \frac{\partial w_D^c}{\partial \phi} > 0$$

1169

□

1170 **Proof of Proposition 8:**

$$1171 \quad \frac{\partial \Pi_{MD}^c}{\partial \phi} = \frac{\beta(\bar{\theta}-c)(\Theta^{-1}(1-C))^2(\Psi^{-1}(1-C))^2}{8\beta\bar{\theta}(1-\phi)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2} > 0$$

$$1172 \quad \frac{\partial \Pi_{RD}^c}{\partial \phi} = \frac{4\beta(\bar{\theta}-c)^2 \left[ \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^4 - 16\beta\bar{\theta}\phi\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 \right]}{[8\beta\bar{\theta}(1-\phi)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^3} > 0$$

$$1173 \quad \text{for } \phi = \frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta\bar{\theta}}$$

$$1174 \quad \frac{\partial \Pi_{SCD}^c}{\partial \phi} = \frac{\alpha\beta(\bar{\theta}-c)^2(\Theta^{-1}(1-C))^2(\Psi^{-1}(1-C))^2 \left[ \Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2 - 8\beta\bar{\theta}\phi \right]}{[8\beta\bar{\theta}(1-\phi)-\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2]^3} > 0$$

$$1175 \quad \text{for } \phi = \frac{\Theta^{-1}(1-C)(\Psi^{-1}(1-C))^2}{16\beta\bar{\theta}}$$

1176

□